



IN REPLY REFER TO:  
CMS-APOOGEC3-00004

HONOLULU AUTHORITY for RAPID TRANSPORTATION

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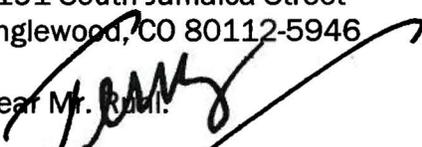
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December 5, 2013

Mr. Terry A. Ruhl  
President, Transportation Business Group  
CH2M HILL, Inc.  
9191 South Jamaica Street  
Englewood, CO 80112-5946

Dear Mr. Ruhl:

Subject:  Contract No. SC-HRT-1400027  
General Engineering Consultant Contract  
Executed Contract Transmittal – Notice to Proceed

The Honolulu Authority for Rapid Transportation (HART) has executed Contract No. SC-HRT-1400027 General Engineering Consultant Contract in support of the Honolulu Rail Transit Project. I have designated Mrs. Paula A. Youngling as the HART Project Manager. An original copy of the executed Contract Document is enclosed for your files.

This letter also serves as the written Notice to Proceed in accordance with Paragraph 3.A of the subject Agreement. CH2M Hill, Inc. shall proceed with all due speed with contract performance.

We look forward to working with you on this project. If you have any questions regarding this matter, please contact Mrs. Youngling at (808) 768-6241.

Sincerely,

Daniel A. Grabauskas  
Executive Director and CEO

Enclosures