



Salt Lake City Utah



The City and County of Honolulu's Second Annual Transit Symposium

"Managing a Growing Transit System"

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Assistant General Manager/ Chief
Capital Development Officer







Utah Transit Aut

- Public Transit District
- Linear geographic area - 130 miles by 20 miles (1400 square miles)
- Currently employs 1700+
- Operates 650+ buses and 69 LRV'S
- Carries 38,000,000+ passengers per year

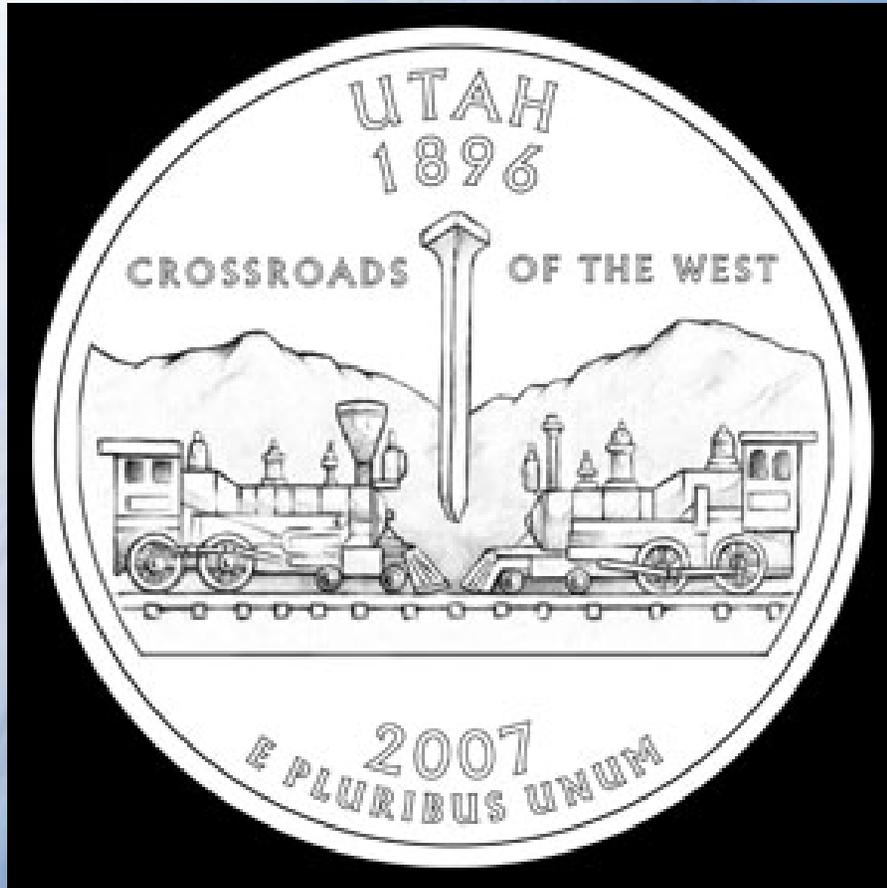


The Wasatch Front



- 79% of the Utah's population lives within UTA service area
- A narrow, linear corridor
- Bounded by lakes and mountains
- Designed for transit!

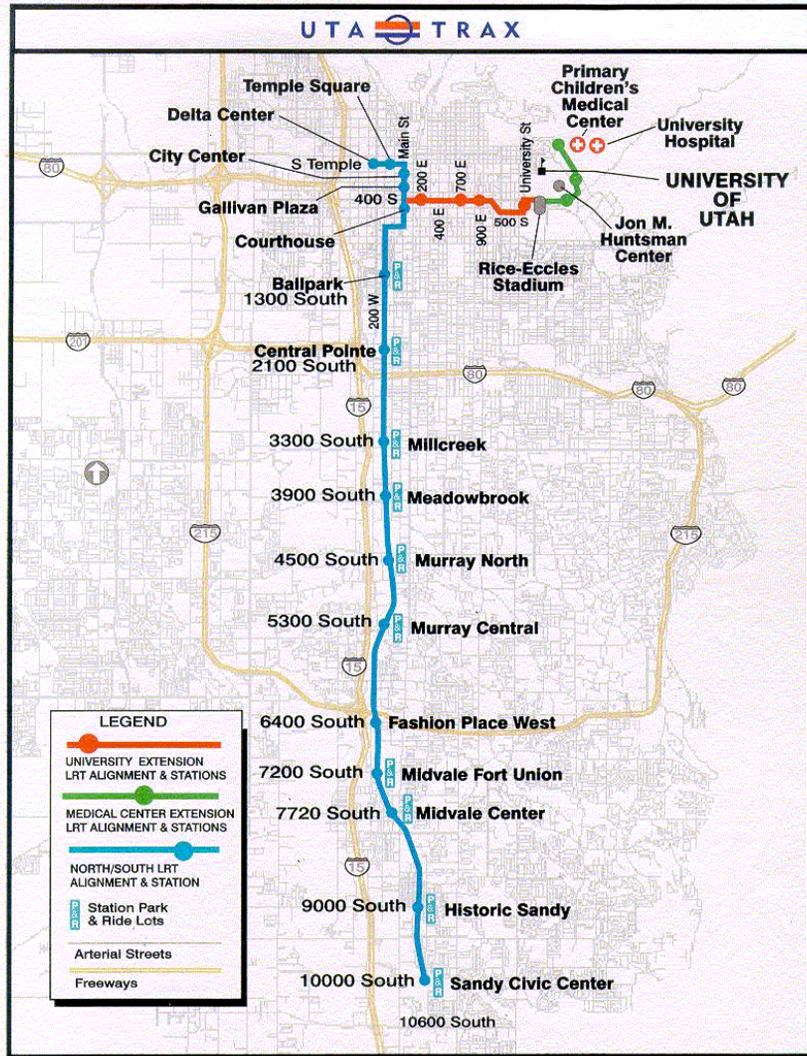
Utah's State Quarter



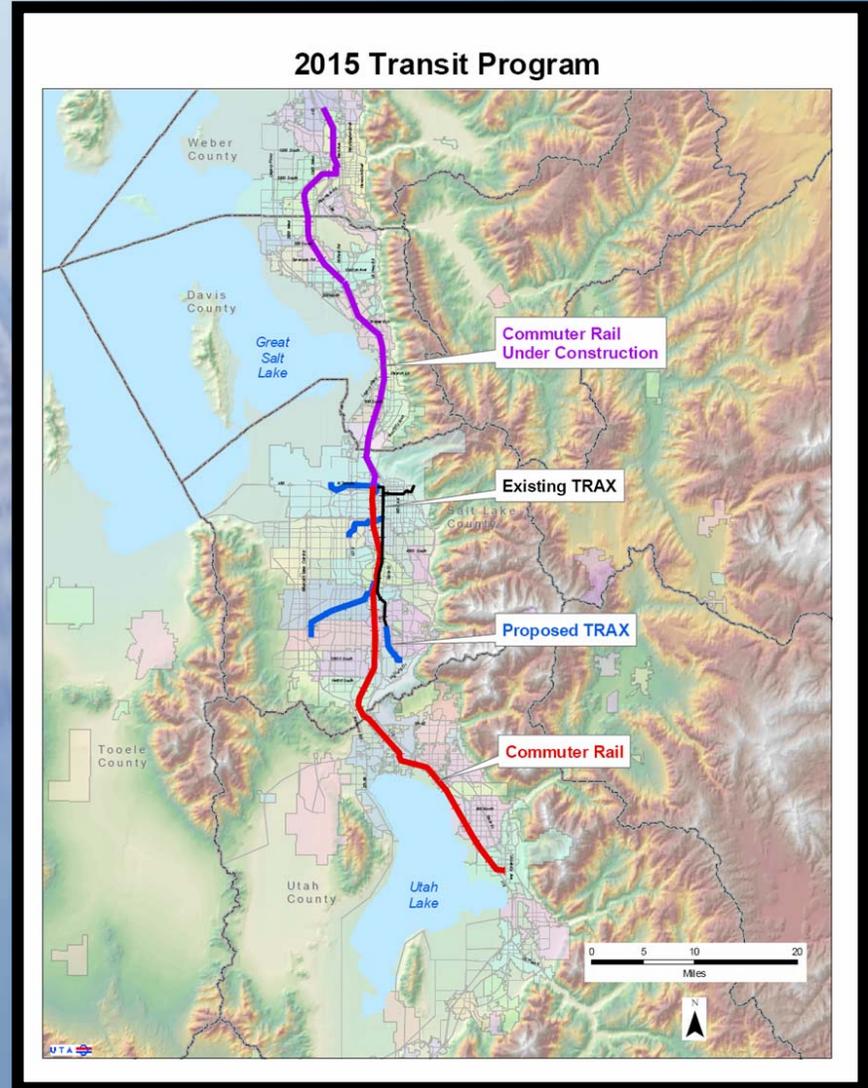
Past Meets the Future



UTA: Present and Future



Current



2015 Transit Program

Transit Timeline

- Approved \$2.5B Referendum
- 2002 Winter Olympics
- Approved Referendum
- Built 1st Leg of LRT on Main St.
- Legal challenge on Downtown Alignment
- MPO Reconsiders vote of LRT on LRP
- Purchased RR ROW
- Failed Referendum
- Legislature Authorizes ¼% for Transit/Hwy (75%/25%)
- MPO puts LRT +1/4% Sales Tax on Plan



2008
2006
2003
2002
2001
2000
1999

1997

1995

1992

1991
1990

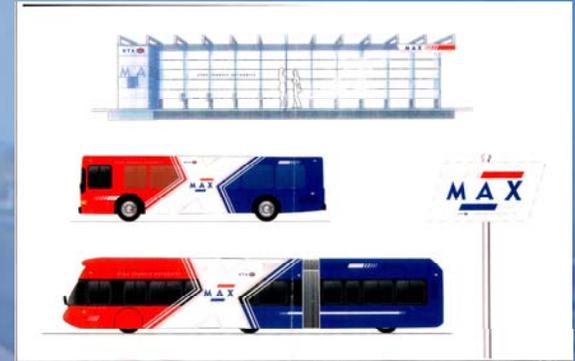
1987

1985
1983

- CRT Opens
- Med Center TRAX Opens
- University TRAX Opens
- North/South TRAX OPENS
- FFGA
- Supplemental EIS
- Record Of Decision
- PE
- FEIS
- DEIS (12 Alternatives)
- LRT Alternatives Analysis
- LRT Systems Plan

Current Projects

- ▶ 88 Miles of Commuter Rail
- ▶ 50 Miles of Light Rail
- ▶ 100 Miles of BRT



MAX - Bus Rapid Transit

TRAX Light Rail

- Mid-Jordan Line
- Draper Line
- West Valley Line
- Airport Line



Commuter Rail – the *FrontRunner*

- Weber County to Salt Lake City
- Provo to Salt Lake FrontRunner

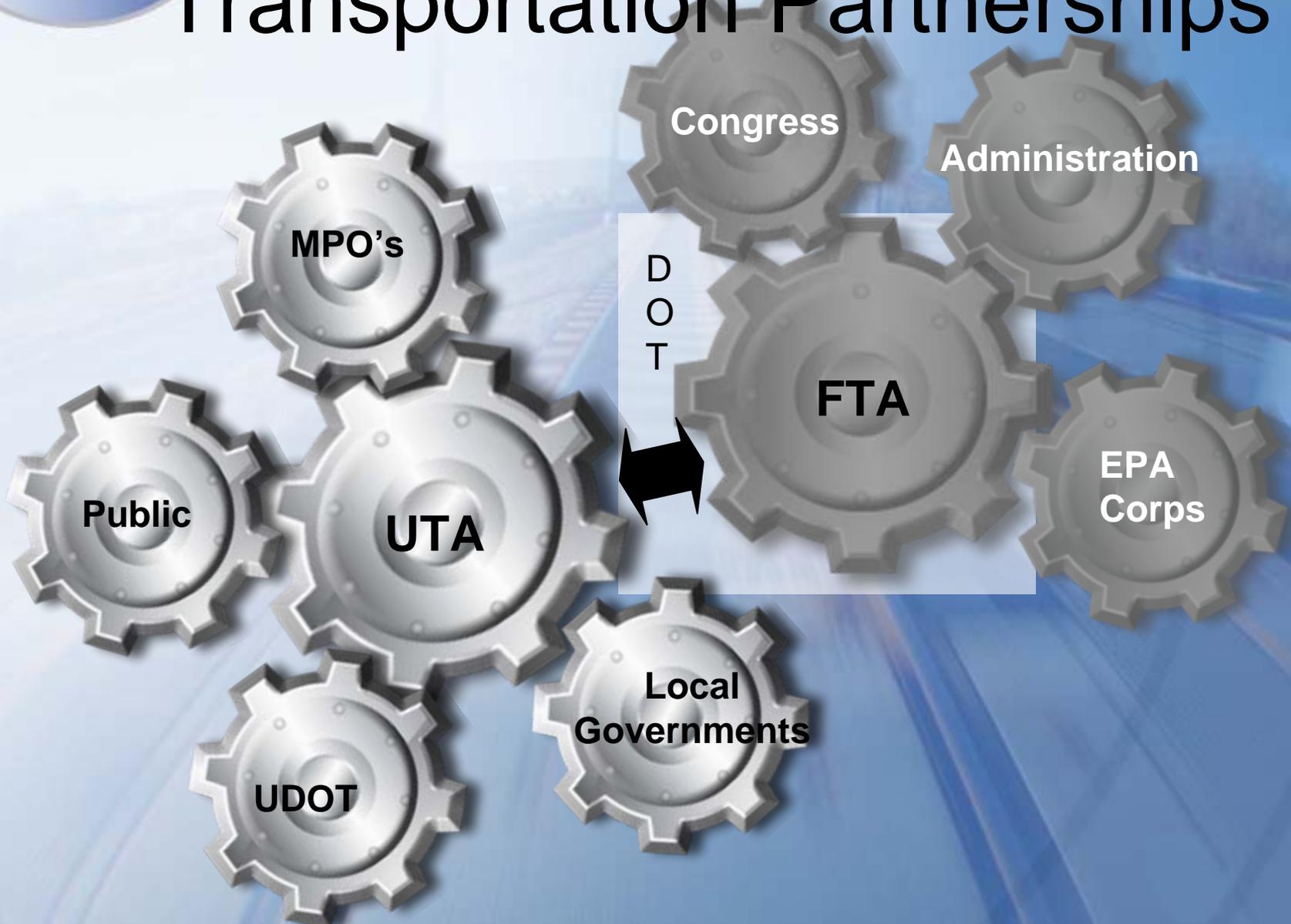


Transit Governance

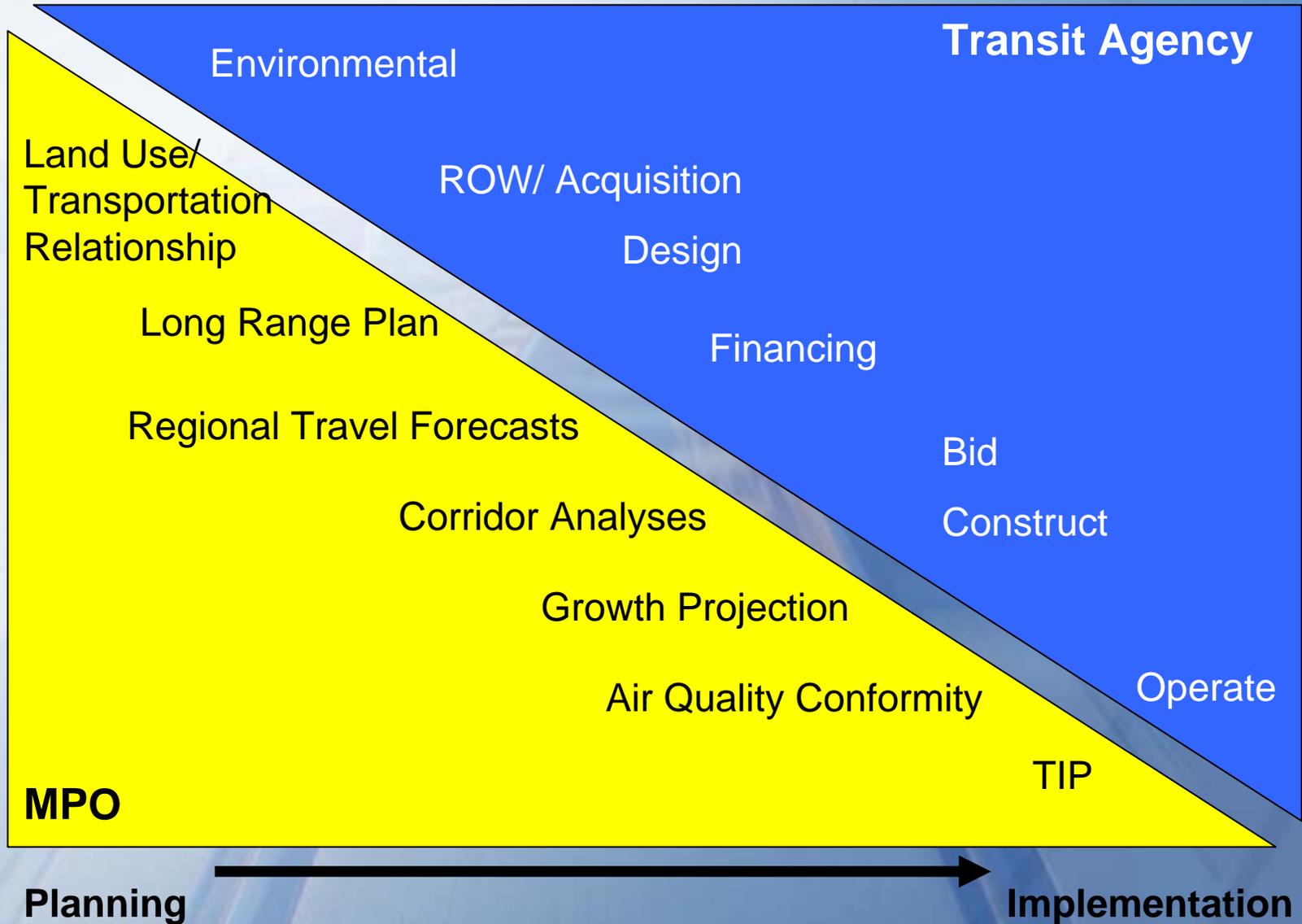
- Analysis of governance in the 50 largest urbanized areas of the country

A	Transit Agencies that are controlled, funded and operated by the state	4/50	New Jersey, Massachusetts, Maryland and Rhode Island
B	Urbanized areas that have a single, special purpose regional transit agency	35/50	Salt Lake City, Denver, Portland, Dallas, St. Louis....
C	Urbanized areas where there are multiple transit agencies within the region and where the legislature has designated a regional oversight agency	5/50	New York, Chicago, San Francisco, San Jose, Phoenix and San Diego
D	Urbanized areas where multiple transit agencies exist within the region, but where there is no regional oversight	4/50	Los Angeles, Washington DC, Miami and Seattle
E	Transit Construction Authority's	---	Los Angeles, New York, Phoenix....

Transportation Partnerships



Cooperative Planning Process



UTA Board of Trustees



Orrin T. Colby,
President

Business	5
Academic	2
Current/Former Local Elected Official	7
Current/Former Legislator	2

Early 1990's: Doug
Eddie



Late 1990's:
Carver



2000's: Unique
UTA

UTA's Organization

- Established transit authority by state code
 - Statute establishes governance, broad purposes
 - Authorizes service and fares to be set
 - Allows construction of facilities
- Tax revenue voted on by public referendum
- UTA Board appointed by local government
- Board sets vision, direction, mission
- Board establishes goals (budget/schedule), ends policies, limitations
- Board delegates through the GM/CEO
- Management is challenged to meet goals through innovation and within bounds of board goals and policies
- Incentive program available
- Board regularly reports back to local government



Project Philosophies

- Start small (success breeds success)
- Good, defensible project
- Auditable (will always have audits!!!)
- Persistence/ Perseverance
- Make decisions and stick to them
- Responsive to community needs/culture
- Leadership (political champions)
- Stakeholder Integration/ Partnerships – FTA, Business, Local Officials
- Proven, off-the-shelf technology
- Innovative delivery methods
- Public/private partnerships



Project Delivery

- Authority to manage all aspects of project
- Strong Project Management Plan
- Keen focus on funding and financing
- Lean corporate management team
- Rely on staff support during various phases
- Rely on “experts” for design, construction and construction management
- Stakeholder integration/ partnerships
- Early construction activities



Project Management Plan

- Project Overview
- Project Description
- **Management Approach**
- **Organization and Structure**
- Grants Administration
- Preparation and Maintenance of the Project Management Plan
- **Contracts/Procurement Management**
- **Real Estate Acquisition Program**
- **Design Standards and Criteria**
- Construction Management
- System Testing and Start-Up
- Quality Assurance/ Quality Control Program
- Risk Management and Insurance
- Public Relations
- **Federal Transit Administration Coordination**

The Future of Honolulu Transit

