



HONOLULU AUTHORITY for RAPID TRANSPORTATION

MINUTES

Finance Committee
Ali'i Place, Suite 150
1099 Alakea Street, Honolulu, Hawaii
Tuesday, November 24, 2015 9:00 am

PRESENT:

Ivan Lui-Kwan
George Atta
Donald Horner

Terrence Lee
Michael Formby

ALSO IN ATTENDANCE:
(Sign-In Sheet and Staff)

Dan Grabauskas
Diane Arakaki
Michael McGrane
Corey Ellis
Andrea Tantoco
Gary Takeuchi

Natalie Iwasa
Russell Honma
Barbra Armentrout
Joyce Oliveira
Cindy Matsushita

EXCUSED:

Ford Fuchigami

I. Call to Order by Chair

HART Finance Committee Chair Ivan Lui-Kwan called the meeting to order at 9:32 a.m.

Mr. Lui-Kwan acknowledged departing Deputy Corporation Counsel Gary Takeuchi for his contributions to HART.

II. Public Testimony on all Agenda Items

Mr. Lui-Kwan called for public testimony.

Natalie Iwasa provided testimony regarding staffing levels, and the fiscal year 2017 budget relative to the fiscal year 2016 budget. Ms. Iwasa requested that HART ensure accuracy in its budgets. She also suggested that HART request that the legislature reduce the 10% administration fee in the general excise tax (GET) surcharge. Ms. Iwasa requested reporting GET revenues monthly instead of quarterly.

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Mr. Lui-Kwan thanked Ms. Iwasa for her input.

III. Approval of the November 12, 2015 Minutes of the Joint Meeting of the Finance Committee and Project Oversight Committee

Mr. Lui-Kwan called for comments or edits to the November 12, 2015 meeting minutes of the Finance Committee. There being none, the minutes were approved as circulated.

IV. FY2017 Operating and Capital Budgets

A. Presentation

HART Chief Financial Officer Diane Arakaki presented the FY2017 operating and capital budgets, a copy of which is attached hereto as Attachment A. Ms. Arakaki said that staff was requesting that the Finance Committee approve and transmit the budgets to the mayor and City Council by December 1, 2015. Additionally, staff was requesting the approval of the six-year capital program.

Ms. Arakaki pointed out the capital appropriation request of \$182 million, which represented approximately 3% of the total program capital improvement plan (CIP) appropriation.

Committee member Donald G. Horner asked for clarification that appropriations for prior years were being rolled into FY2017. Ms. Arakaki confirmed that was the case. Mr. Horner clarified that HART was also seeking to revise the FY2016 CIP budget, and Ms. Arakaki again confirmed that would be done the following June, after the Council's decision on Bill 23 and the outcome of outstanding procurements. Mr. Grabauskas clarified that the contracts for those outstanding bids would not be awarded prior to the outcome of Bill 23.

Mr. Horner noted that currently, the FY2016 CIP budget is under where it needs to be. Mr. Grabauskas said that the bid process was continuing in an effort to ascertain costs, and that HART was continuing to have dialogue with the City Council regarding the General Excise Tax (GET) extension. He noted that Hawaii law prohibits the award of contracts absent funds to pay for it; he said he would report back to the Committee when HART had confirmation of revenues.

Mr. Horner suggested more granularity in the FY2016 capital plan to better inform the Mayor and Council.

Committee member Terrence Lee asked about feedback from contractors, who went to great expense to prepare bids. Mr. Grabauskas acknowledged that contractors had expressed a concern regarding HART's ability to fund the contracts. He outlined the design-bid process in two steps: 1) potential offerors put forth qualifications which are scored and ranked, three of which go on to the next phase; and 2) offerors extend HART's designs – a process that can cost \$1 to 3 million. The Federal Transit Administration (FTA) had advised that the sooner HART could get funding availability,

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the less risk there is for bidders. Mr. Grabauskas said that part two of the bidding process would not occur until HART had certainty in funding. HART was also contemplating offering stipends to unsuccessful bidders, in recognition of the expense involved in the process.

Mr. Lee asked about the waiting period built into the process. Mr. Grabauskas said that that would result in a day for delay to maintain schedule. He said that staff had been canvassing the business community and the FTA for best practices and any recommendations.

Mr. Horner asked about the six-year capital program. Mr. Lui-Kwan said that the Committee would approve next year's CIP budget, and then approve the six-year capital program. Mr. Horner expressed concern about the inaccuracy of the FY2016 CIP program. Ms. Arakaki clarified that the request was to approve the FY2017 appropriation, and the six-year capital program as it stood. Staff would then bring the six-year capital program back to the Committee once it had more certainty regarding revenue and cost. Mr. Horner remarked that HART may want to modify its capital budget process.

Ms. Arakaki said that the \$182 million was primarily comprised of park and ride lot construction, elevators and escalators, west side construction, engineering and _____ (CE&I), coordination with the State Department of Transportation (HDOT), guideway consultants, the owner controlled insurance program, the core systems contract oversight consultant, and contingency.

Ms. Arakaki outlined the six-year capital program spend-down. She said that she would be coming back to the Committee before June 30, 2017 with an update on the current FY2016 CIP. She provided further detail by contract, which represented staff's current appropriation. She reiterated that the updated FY2016 CIP would be presented to the Committee and Board prior to the end of the fiscal year, along with the FY2017 budget.

Mr. Formby asked whether the FY2017 CIP funds go towards decisions made in FY2016, i.e., the funds from the canceled Pearl Highlands parking garage being put towards Hoopili. HART Deputy Director of Project Controls Corey Ellis the \$7.3 million for park and ride parking lot construction includes approximately \$2 million for a temporary parking lot, in addition to the park and ride lot originally planned for Hoopili. Mr. Formby asked whether funds had been added to that line item in anticipation that the Pearl Highlands parking garage would not be built. Mr. Ellis said that the inclusion of the Hoopili parking lot funds assumes that the Pearl Highlands parking garage would not be built. Mr. Grabauskas added that HART had been working with DR Horton/Schuler to add more parking spaces, which he was recommending even if the Pearl Highlands parking garage were to be built. Mr. Formby expressed his concern that the Board had not been informed about the allocation of monies from Pearl Highlands to Hoopili. Mr. Formby said that he would like to know of any increases in FY2017 CIP budget that presume decisions that may be changed in the FY2016 budget. He gave the example of a contract total that was \$52 million, with a contingency of \$130 million, and asked

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whether HART was catching up. Mr. Ellis said that the CIP was reflective of its costs. Ms. Arakaki said that after Council made its decision on Bill 23, staff would return to the Committee and Board with a revised CIP, as it did not currently have enough revenue to cover HART's needs for FY2016 and FY2017.

Mr. Horner clarified that HART had enough money to cover FY2016. Ms. Arakaki clarified that in order to issue contracts on outstanding procurements, it would need to await Council's decision on Bill 23.

Mr. Horner said that he understood that Pearl Highlands parking garage and transit station was in the budget and would be bid, but that the funding was yet to be decided, and could possibly include a public-private partnership. Mr. Grabauskas said that Pearl Highlands was on the Board agenda for discussion. Mr. Formby disagreed with Mr. Horner by saying that the Pearl Highlands transit center and H2R2 ramp was in the budget, but that the parking garage was not. He asked whether there was anything else in the FY2017 budget that was changed in the FY2016 budget. Mr. Ellis said that the CIP as reflective of the October 2015 cost update, including the public-private partnership funding for the Pearl Highlands parking garage and project enhancements.

Mr. Formby asked whether the core systems oversight consultant line item for \$8.7 million was related to the recent change order that the Board heard, and Mr. Ellis said it was not.

Mr. Grabauskas said that the City Charter requires HART to submit its budget by December 1st, so that the budget presented to Council was consistent with the October 2015 update, subject to the Board's changes and Council's action on Bill 23. He noted the challenge in presenting a budget that was a moving target, and Mr. Formby said that he appreciated the difficulty. Mr. Formby asked if the two remaining design-build contracts were let in FY2017, whether those funds would be reappropriated. Mr. Grabauskas said that if the contracts were not awarded in FY2016, that would result in an adjustment to the budget in FY2017.

Mr. Horner asked whether the Pearl Highlands parking garage was in the budget or not. Mr. Lui-Kwan said that it is in the budget: line item DB275 of the FY2016 CIP contained an approved appropriation of \$191 million for the transit center and ramp. Any decision regarding the staff suggested revised numbers would be deferred until after Council's decision on Bill 23. Mr. Formby agreed that it is technically in the budget, as the FY2016 CIP had not yet been adjusted, but also said that the public-private partnership had not been budgeted for either. Mr. Grabauskas added that HART's federal partners had been made aware of the public-private partnership possibility, but had not yet weighed in on it.

Mr. Lee said that other materials had indicated a public-private partnership funding amount of \$110 million, and asked how it related to the \$61 million. Mr. Grabauskas said that HART had a revised overall estimated cost of the garage, platform, and transit center, the total for which is estimated to be higher than \$193 million. Mr. Ellis said that

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the total estimated cost would be \$243 million, not counting the station. Mr. Horner noted that the station bids had already come in, and Mr. Grabauskas said he was correct. Mr. Horner said that the debate is regarding the garage, platform, and transit center. Mr. Lee clarified that the \$191 million figure in the FY2016 budget, based on the update, is now closer to \$243 million. Mr. Ellis said he was correct.

Mr. Horner asked for clarification on the \$3.75 million for the HDOT coordination consultant. Mr. Grabauskas said that the agreement for HART to fund the HDOT consultant to review designs and plans was negotiated prior to HART's existence because much of the guideway goes over state roads. This was done in an effort to expedite HDOT review of the project designs and plans. Mr. Horner asked if the amount was in the Full Funding Grant Agreement budget, and Mr. Grabauskas said it was. Mr. Horner noted his concern over the amount of the contract. Mr. Grabauskas said that it was a reimbursement for HDOT's consultants, and noted HDOT's cooperation in expediting matters.

Mr. Formby asked whether the elevators and escalators and enhancements included in the FY2017 CIP budget. Mr. Grabauskas responded that they were; extra seats and platform screen gates were included. He said that staff was still looking at backup generators.

Mr. Lee asked whether there were any sole source contracts in the budget. Mr. Grabauskas said that there were a small number of them, for example, the newspaper, in which HART was legally required to publish announcements. He said that HART typically go through a competitive procurement process. Mr. Lee asked about the dollar amount for sole source contracts, and Mr. Grabauskas said he would provide that information.

Mr. Formby asked about the On-Call Contractor 2 line item. Mr. Grabauskas said that the contract with Royal Contracting was entered into via a competitive procurement, and provided for services that required expediency, such as demolishing buildings, or for the burial treatment plan. Mr. Formby asked if the contract was for time and labor, and Mr. Grabauskas said it was.

Mr. Horner noted that the contract total is \$50 million, and contingency is \$130 million. Ms. Arakaki said that contingency amount represents contingency on all contracts project-wide. Mr. Horner noted that any change orders in excess of \$1 million would come before the joint Finance/Project Oversight Committee for approval. Mr. Grabauskas said that in addition, all changes were listed in the Monthly Progress Report.

Ms. Arakaki reported on the requested FY2017 Operating Budget request, the total of which is \$21.3 million. She detailed the salaries, rental costs, City reimbursement, legal costs, and other miscellaneous costs. Mr. Grabauskas noted that the Operating Budget request contains the same 139 full-time employee count as at the beginning of HART. Assuming there would be no extensions, HART would reduce those numbers to 59 positions at the end of the project.

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Mr. Lui-Kwan noted in response to public testimony that the difference in salaries of \$558,000 is due to collective bargaining. Mr. Grabauskas said that an increase of about 4% was the result of collectively bargained changes.

Mr. Horner asked whether salaries included “bubble staff” during construction, long-term operating HART staff and contractors. Mr. Grabauskas said it did, and noted that the ratio of seconded consultant staff to City staff had changed from 80%/20% to 20%/80%. Mr. Horner encouraged Mr. Grabauskas to further reduce that number of consultant staff, thereby creating more local jobs.

Mr. Horner asked how many full time employees HART currently had, and Ms. Arakaki said it had 125.

Mr. Formby asked about the other post-employment benefits (OPEB) contributions. Ms. Arakaki said that pursuant to state law, the requested OPEB increase represents 60% of the total annual contribution, which would increase to 80% the following year, until it reaches 100%.

Mr. Formby asked about stipends paid to contractors. Ms. Arakaki explained that the stipends were being removed from the Operating Budget and being capitalized.

Mr. Formby asked about telephone and printing and binding costs. Ms. Arakaki said that the increase in telephone and printing and binding costs reflect an increased level of activity, with the establishment of field offices and the greater need for communications. Mr. Formby said that he hoped that outreach efforts were included in the printing and binding, and Mr. Grabauskas said that it was.

Mr. Horner asked about the increase in interest expense. HART Budget Analyst Michael McGrane explained that in FY2017 HART would be borrowing fixed debt as well as general obligation bonds. He explained that the estimate for interest costs on borrowing \$350 million is about 1%, or \$3.5 million. He said that it would be based on a higher level of spending in FY2017. Mr. Horner expressed his concern over the interest amount. Mr. McGrane noted that the TECP would give HART more flexibility in borrowing the amount HART needed. He said that he would provide more detail.

Mr. Formby asked what authority HART had to shift expenses to other budget line items, should actual interest expenses be lower. He requested that staff come back to the Committee and Board if that should occur. Mr. Horner explained that the debt will be issued by the City and County of Honolulu, so that HART would not issue any debt unnecessarily. Mr. Grabauskas added that because HART is funded with GET revenues, it had always underspent with regard to its operating budget, with any unused funds rolling into the next year.

Mr. Lui-Kwan said that HART should examine its financial policies vis a vis City policies. He summarized the FY2017 operating budget by saying that labor costs \$558,000 increase, offset by the stipend deduction of \$500,000 that is being moved to the capital budget, resulting in a net increase of .8%, not including debt service. Debt service

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increases by \$2 million over the previous fiscal year, which will be needed as bridge financing.

B. Public hearing

Mr. Lui-Kwan opened the public hearing.

Barbra Armentrout provided testimony expressing her concern over the increase in printing and shipping costs. Mr. Grabauskas said that those costs had been part of the contract with HART's previous general engineering consultant (GEC) Parsons Brinckerhoff. However, that item had been excluded from the contract with the current GEC, CH2MHill, and included outreach efforts. Ms. Armentrout questioned rental costs line item. Mr. Grabauskas said that the increase was pursuant to rental agreements for HART's office space.

Russell Honma provided testimony regarding the Federal Transit Administration (FTA) audit. Mr. Horner clarified that the FTA was the entity being audited, not HART. Mr. Grabauskas added that the FTA was being audited by the Officer of Inspector General regarding its oversight role.

C. Approval

Mr. Lui-Kwan invited a motion to approve HART's FY2017 Operating and Capital Budgets. Mr. Horner so moved, and Mr. Lee seconded the motion. All being in favor, the motion carried unanimously.

V. Executive Session

There was no need for executive session.

VI. Adjournment

There being no further business before the Committee, Mr. Lui-Kwan adjourned the meeting at 10:59 a.m.

Respectfully Submitted,


Cindy Matsushita
Board Administrator

Approved:

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Ivan Lui-Kwan, Esq.
Chair, Finance Committee

APR 21 2016

Date

ATTACHMENT A

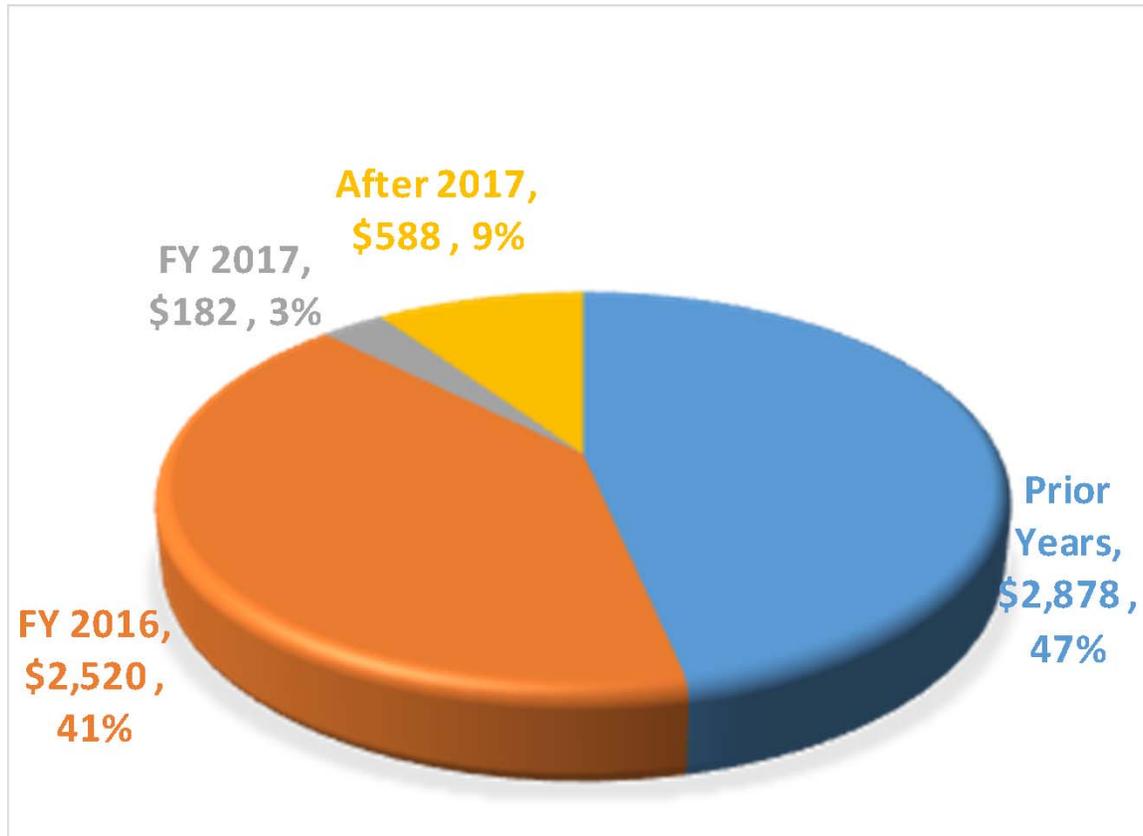
FY 2017 Capital and Operating Budget

November 24, 2015

Schedule

Date	Meeting	Action
September 15, 2015	N/A	<ul style="list-style-type: none"> a. Requested FY 2017 Operating & Capital Budgets and Six-Year Capital Program submitted to Board of Directors by Executive Director b. Board Chair refers to Finance Committee
September 24, 2015	Finance Committee	<ul style="list-style-type: none"> a. Presentation of FY 2017 Operating & Capital Budgets and Six-Year Capital Program b. Public hearing
November 24, 2015	Finance Committee	<ul style="list-style-type: none"> a. Decision making re: approval to transmit FY 2017 Operating & Capital Budgets to Mayor and City Council for input b. If approved, FY 2017 Operating & Capital Budgets transmitted to Mayor and Council by December 1, 2015. c. Approval of Six-Year Capital Program
By December 1, 2015	Finance Committee	<ul style="list-style-type: none"> a. Transmittal of the approved FY 2017 Operating & Capital Budgets to the City through the Executive Director by December 1st
January 2016	HART and City Council	<ul style="list-style-type: none"> a. Update of FY 2016 Capital Budget per Bill 23 passage
January-June, 2016	City Council	<ul style="list-style-type: none"> b. City Council Budget Committee review of FY 2017 Operating & Capital Budgets c. City Council review of FY 2017 Operating & Capital Budgets completed by mid-June 2016
By June 30, 2016	Board	<ul style="list-style-type: none"> a. Public hearing on FY 2017 Operating & Capital Budgets b. Decision making re: adoption of FY 2017 Operating & Capital Budgets via resolution

CIP Appropriation Summary



\$ in millions

FY 2017 CIP

Cost Type	CPP Number	Contract Name	Proposed FY 2017
Contract	DBB600	Park-and-Ride Lots Construction	\$ 7,351,000
	MI930	Project-wide Elevator / Escalator Design-Furnish-Install-Operate	\$ 15,354,000
	MM290	Westside Construction Engrg & Inspection (CE&I) Services	\$ 5,923,000
	MM920	HDOT Coordination Consultant - West Oahu/Farrington Section	\$ 750,000
	MM921	HDOT Coordination Consultant – Kamehameha Section	\$ 1,000,000
	MM922	HDOT Coordination Consultant - Airport Section	\$ 2,000,000
	MM930	HDOT State Safety Oversight Agency (SOA) Consultant	\$ 591,000
	MM940	Kako'o Consultant	\$ 400,000
	MM947	On-Call Contractor 2	\$ 1,000,000
	MM951	Owner-Controlled Insurance Program (OCIP) Broker + Insurance	\$ 8,000,000
	MM962	Core Systems Contract Oversight Consultant	\$ 8,770,000
	MM964	Safety & Security Certification Consultant	\$ 800,000
	MM975	LEED Commissioning Services for MSF	\$ 15,000
	PA101	Programmatic Agreement– Humanities Program	\$ 110,000
	PA103	Programmatic Agreement– HPC Park Improvements	\$ 113,000
Contract Total			\$ 52,177,000
Contingency	Contingency	Project Contingency	\$ 70,000,000
Contingency	Contingency	Unallocated Contingency	\$ 60,122,000
Contingency Total			130,122,000
Grand Total			\$ 182,299,000

Six Year CIP

Cost Type	CPP Number	Contract Name	Proposed FY 2017	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	6-Year Total FY 2017-2022
Contract	DBB600	Park-and-Ride Lots Construction	7,351,000	0	0	0	0	0	7,351,000
	MI930	Project-wide Elevator / Escalator Design-Furnish-Install-Operate	15,354,000	13,713,000	0	0	0	0	29,067,000
	MM290	Westside Construction Engrg & Inspection (CE&I) Services	5,923,000	0	0	0	0	0	5,923,000
	MM901	Program Management Support Consultant 2 (PMSC-2)	0	14,298,000	0	0	0	0	14,298,000
	MM913	General Engineering Consultant, Construction (GEC-3)	0	15,197,000	0	0	0	0	15,197,000
	MM920	HDOT Coordination Consultant - West Oahu/Farrington Section	750,000	0	0	0	0	0	750,000
	MM921	HDOT Coordination Consultant – Kamehameha Section	1,000,000	0	0	0	0	0	1,000,000
	MM922	HDOT Coordination Consultant - Airport Section	2,000,000	0	0	0	0	0	2,000,000
	MM930	HDOT State Safety Oversight Agency (SOA) Consultant	591,000	0	0	0	0	0	591,000
	MM940	Kako'o Consultant	400,000	0	0	0	0	0	400,000
	MM947	On-Call Contractor 2	1,000,000	0	0	0	0	0	1,000,000
	MM951	Owner-Controlled Insurance Program (OCIP) Broker + Insurance	8,000,000	8,000,000	2,970,000	0	0	0	18,970,000
	MM962	Core Systems Contract Oversight Consultant	8,770,000	8,770,000	8,770,000	0	0	0	26,310,000
	MM964	Safety & Security Certification Consultant	800,000	0	0	0	0	0	800,000
	MM975	LEED Commissioning Services for MSF	15,000	0	0	0	0	0	15,000
	PA101	Programmatic Agreement– Humanities Program	110,000	0	0	0	0	0	110,000
	PA103	Programmatic Agreement– HPC Park Improvements	113,000	0	0	0	0	0	113,000
Contract Total			52,177,000	59,978,000	11,740,000	0	0	0	123,895,000
Contingency	Contingency	Project Contingency	70,000,000	103,123,000	53,000,000	36,000,000	54,000,000	32,000,000	348,123,000
		Unallocated Contingency	60,122,000	88,572,000	45,521,000	30,920,000	46,380,000	27,485,000	299,000,000
Contingency Total			130,122,000	191,695,000	98,521,000	66,920,000	100,380,000	59,485,000	647,123,000
Grand Total			182,299,000	251,673,000	110,261,000	66,920,000	100,380,000	59,485,000	771,018,000

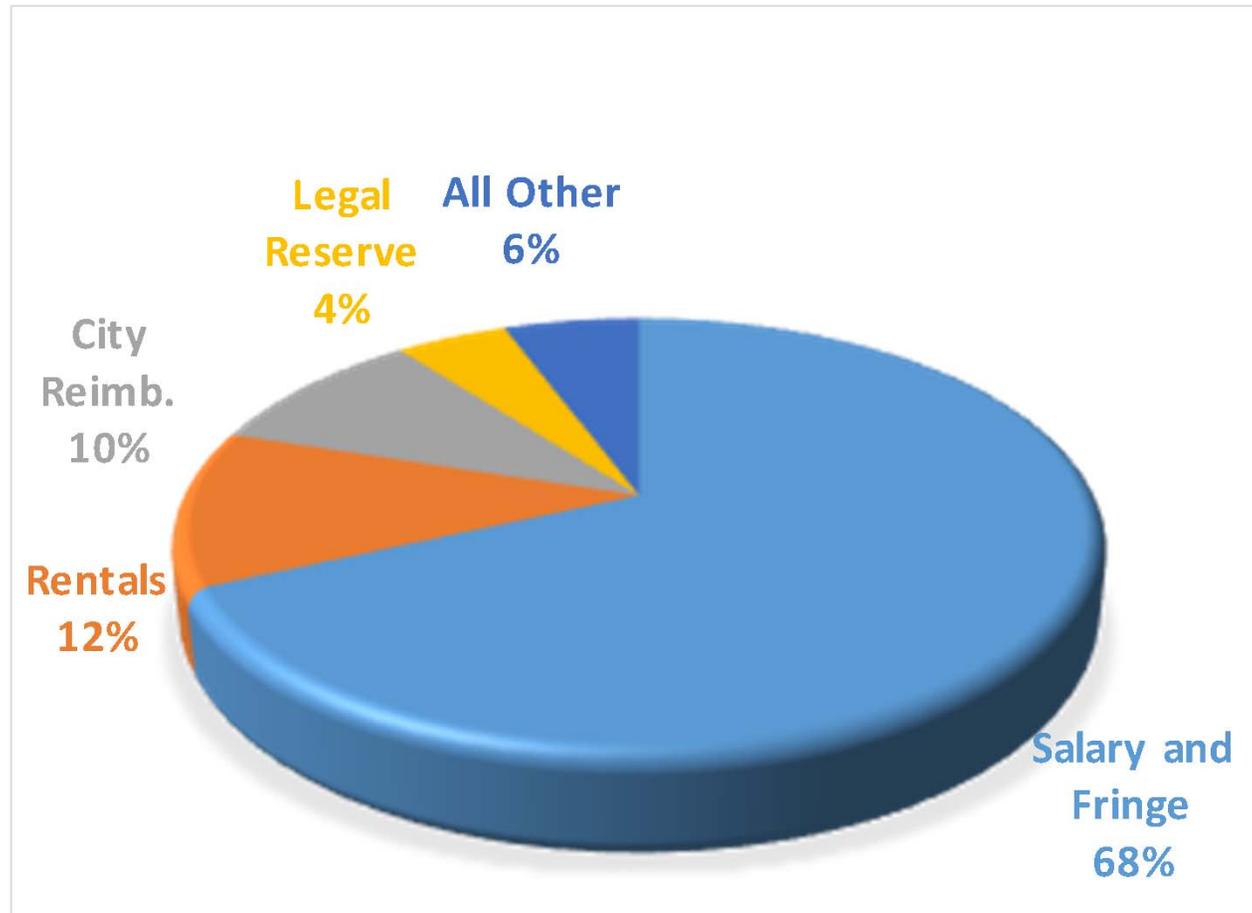
Potential FY 2016 Re-Appropriations

- By Board Policy budget authorization is for 1 year, lapsing on June 30th.
- If contracts are not awarded by June 30, 2016, then those costs will need to be re-appropriated from FY 2016 to FY 2017 by the HART Board of Directors.
- FY 2017 Budgets also coming back to HART Board by 6/30/2016 for adoption.

FY 2016 CIP Update

Cost Type	CPP Number	Contract Name	Approved FY 2016	Revised FY 2016	Change
			Appropriations	Appropriations	
Contract	ART	Project-wide Art	5,500,000	5,000,000	-500,000
	DB275	Pearl Highlands Garage, Bus erminal (PHTG) + H2 Ramp DB	191,423,500	130,000,000	-61,423,500
	DB450	Airport section Guideway and Station Group (AGSG) DB	425,146,800	690,000,000	264,853,200
	DB550	City Center Section Guideway and Station Group (CCGS) DB	443,165,400	720,000,000	276,834,600
	DBB171	West Oahu Station Group (WOSG) Construction	58,494,000	56,088,470	-2,405,530
	DBB371	Kamehameha Highway Station Group (KHSG) Construction	82,338,285	108,106,000	25,767,715
	DBB510	City Center Section Utilities Construction	63,025,100	0	-63,025,100
	DBB511	Dillingham Utilities and Roadway	0	76,000,000	76,000,000
	FD600	Park-and-Ride Lots Final Design	2,465,900	795,900	-1,670,000
	HART201	HART Expenses & ODC	20,000	20,000	0
	MI900	Project-wide Fare Collection Design-Furnish-Install	10,000,000	21,000,000	11,000,000
	MI930	Project-wide Elevator / Escalator Design-Furnish-Install-Operate	16,474,000	16,474,000	0
	MM913	General Engineering Consultant, Construction (GEC-3)	8,233,500	8,233,500	0
	MM920	HDOT Coordination Consultant - West Oahu/Farrington Section	5,613,000	5,613,000	0
	MM921	HDOT Coordination Consultant – Kamehameha Section	2,600,000	2,600,000	0
	MM922	HDOT Coordination Consultant - Airport Section	1,400,000	1,400,000	0
	MM930	HDOT State Safety Oversight Agency (SOA) Consultant	421,000	421,000	0
	MM940	Kako'o Consultant	100,000	100,000	0
	MM947	On-Call Contractor 2	0	7,500,000	7,500,000
	MM950	Owner-Controlled Insurance Program (OCIP) Consultant	208,100	416,250	208,150
	MM951	Owner-Controlled Insurance Program (OCIP) Broker + Insurance	5,000,000	8,000,000	3,000,000
	MM962	Core Systems Contract Oversight Consultant	8,078,000	8,078,000	0
	MM964	Safety & Security Certification Consultant	1,400,000	1,400,000	0
	PA102	Programmatic Agreement– Historic Preservation Committee	200,000	200,000	0
	ROW	Real Estate/Right-of-Way Acquisition	168,200,000	168,200,000	0
	UTIL	New Utilities or Relocations by Private Utility Owners	34,000,000	34,000,000	0
Contract Total			1,533,506,585	2,069,646,120	536,139,535
Contingency	Contingency	Contingency	250,000,000	450,000,000	200,000,000
Contingency Total			250,000,000	450,000,000	200,000,000
Grand Total			1,783,506,585	2,519,646,120	736,139,535

FY 2017 Operating Budget



Total Operating Cost \$21,380,800

*Excludes Debt Service

FY 2017 Operating Budget

Budget Description	2016	2017	Change From FY 2016 Budget	
	Budget	Budget	Amount	%
Labor Costs				
Regular Pay	9,401,600	9,718,600	317,000	3.4%
Fringe Benefits	4,326,400	4,470,600	144,200	3.3%
OPEB Contribution	195,000	292,000	97,000	49.7%
All Other	96,000	96,000	0	0.0%
Labor Costs Sub-total	14,019,000	14,577,200	558,200	4.0%
Current Expenses				
Changes:				
Rentals	2,445,000	2,515,500	70,500	2.9%
Professional Svcs. Direct Reimb	2,031,500	2,070,800	39,300	1.9%
Other Fixed Charges (Stipend)	500,000	0	(500,000)	-100.0%
Cleanup:				
Office & Computer Supplies	150,000	130,000	(20,000)	-13.3%
Telephone	40,000	60,000	20,000	50.0%
Parts / Equip	210,300	188,300	(22,000)	-10.5%
Communication Svcs	128,000	150,000	22,000	17.2%
Advertising, Publication of Notices	45,000	35,000	(10,000)	-22.2%
Printing & Binding	1,500	11,500	10,000	666.7%
All Other	1,642,500	1,642,500	0	0.0%
Current Expenses Sub-total	7,193,800	6,803,600	(390,200)	-5.4%
Total Operating Expenses	21,212,800	21,380,800	168,000	0.8%
Debt Service				
Interest Expense	8,000,000	10,000,000	2,000,000	25.0%
Debt Service Sub-total	8,000,000	10,000,000	2,000,000	25.0%
Grand Total	29,212,800	31,380,800	2,168,000	7.4%

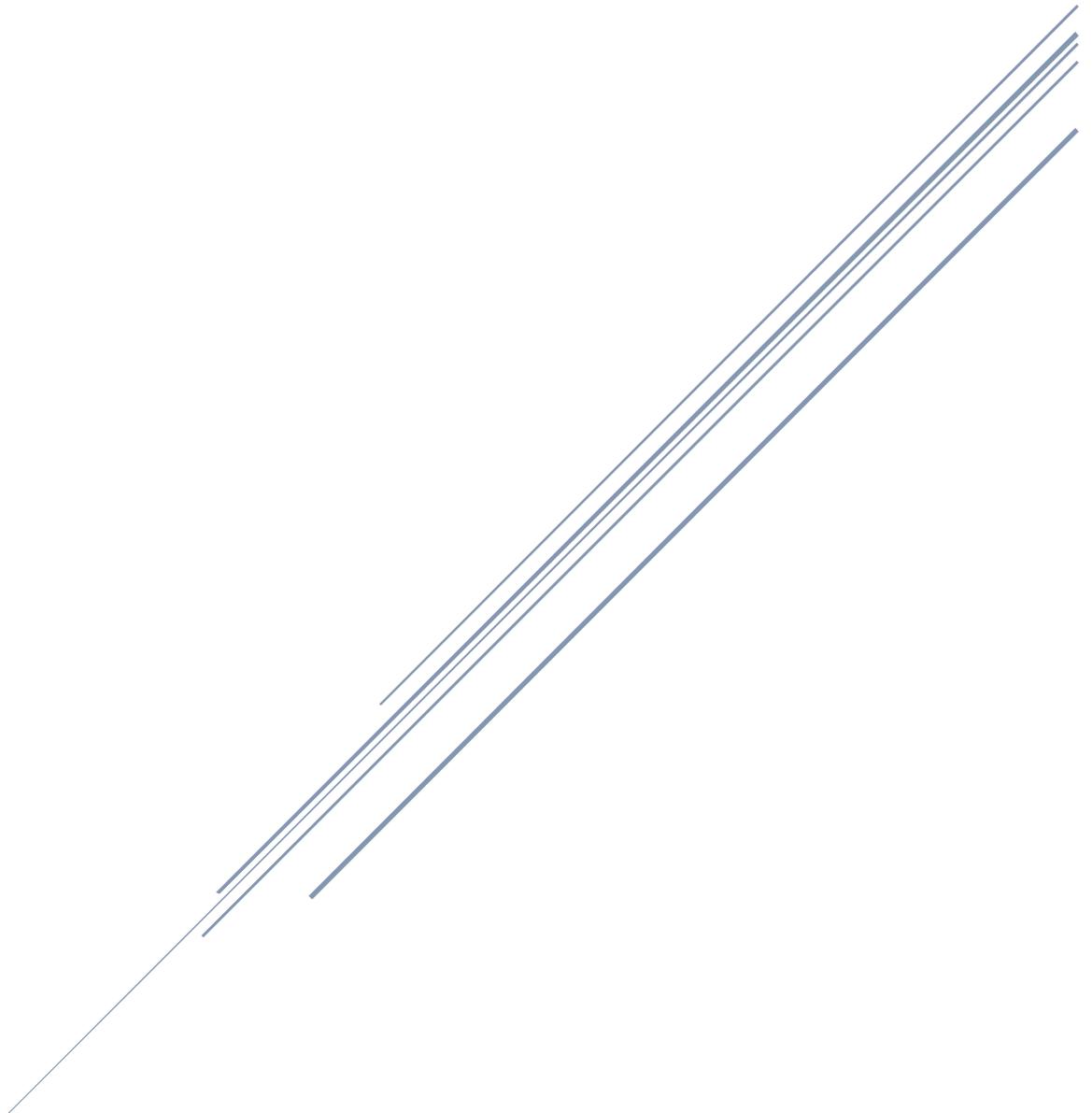
Operating Budget History

Row Labels	FY 2014	FY 2015				FY 2016	FY 2017	Change	%
	Actual	Budget	Actual	Variance	% Expended	Budget	Budget	From FY 16	Change
Labor Cost	11,268,354	13,843,425	11,664,110	-2,179,315	84%	14,019,000	14,577,200	558,200	4%
Regular Pay	7,448,730	9,414,755	7,755,444	-1,659,311	82%	9,401,600	9,718,600	317,000	3%
Overtime, Night Shift, Temp Assign Pay	118,849	68,500	148,163	79,663	216%	53,000	53,000	0	0%
Accumulated Lump sum Vacation Pay	163,568	26,500	2,866	-23,634	11%	42,000	42,000	0	0%
Fringe Benefits	3,537,207	4,332,670	3,757,566	-575,104	87%	4,326,400	4,470,600	144,200	3%
Service or Merit Awards	0	1,000	71	-929	7%	1,000	1,000	0	0%
OPEB Contribution	0	0	0	0	0%	195,000	292,000	97,000	50%
Current Expense	5,188,240	7,631,604	4,056,139	-3,575,465	53%	7,187,800	6,797,600	-390,200	-5%
Advertising, Publication of Notices	27,672	45,000	21,659	-23,341	48%	45,000	35,000	-10,000	-22%
Audit Service Fee	62,530	60,000	56,000	-4,000	93%	80,000	80,000	0	0%
Communication Svcs	113,424	170,000	147,669	-22,331	87%	128,000	150,000	22,000	17%
Computer Software Maintenance Ageement	52,121	58,000	37,749	-20,251	65%	100,000	100,000	0	0%
Fees (Memberships, Registration & Parking)	42,414	50,000	47,206	-2,794	94%	50,000	50,000	0	0%
Insurance on Equip. & Gen. Liab.	126,490	73,000	65,647	-7,353	90%	73,000	73,000	0	0%
Legal Services	646,961	1,202,354	33,939	-1,168,415	3%	1,000,000	1,000,000	0	0%
Meals & Foods	9,780	6,500	6,199	-301	95%	6,500	6,500	0	0%
Office & Computer Supplies	51,089	150,000	51,226	-98,774	34%	150,000	130,000	-20,000	-13%
Other Fixed Charges	0	500,000	0	-500,000	0%	500,000	0	-500,000	-100%
Other Repairs to Bldgs & Structures	316	300,000	0	-300,000	0%	5,000	5,000	0	0%
Parts / Equip	97,636	210,300	11,253	-199,048	5%	210,300	188,300	-22,000	-10%
Postage & Shipping	3,628	39,000	9,002	-29,998	23%	39,000	39,000	0	0%
Printing & Binding	6,325	1,500	9,350	7,850	623%	1,500	11,500	10,000	667%
Professional Svcs. Direct Reimb	1,325,875	2,044,307	1,227,062	-817,245	60%	2,031,500	2,070,800	39,300	2%
Professional Svcs. Other	189,481	190,000	18,313	-171,687	10%	170,000	170,000	0	0%
R&M - Office Furniture & Equip	184	12,000	3,329	-8,671	28%	12,000	12,000	0	0%
Rentals	2,305,581	2,378,643	2,172,228	-206,416	91%	2,445,000	2,515,500	70,500	3%
Safety & Misc Supplies	2,550	6,000	3,105	-2,895	52%	6,000	6,000	0	0%
Telephone	24,623	40,000	54,676	14,676	137%	40,000	60,000	20,000	50%
Travel Expense - Out-of-State	99,560	95,000	80,527	-14,473	85%	95,000	95,000	0	0%
Equipment	53,402	6,000	399	-5,601	0	6,000	6,000	0	0
Debt Service	0	0	0	0	0	8,000,000	10,000,000	2,000,000	0
Grand Total	16,509,996	21,481,029	15,720,648	-5,760,381	73%	29,212,800	31,380,800	2,168,000	7%

Mahalo

Questions?

HART Requested FY 2017 Capital and
Operating Budget Submittal
(Updated and Revised)



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HART Requested FY 2017 Capital and Operating Budget Submittal (Updated & Revised)

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FY 2017 Budget Process Schedule

Date	Meeting	Action
September 15, 2015	N/A	<ul style="list-style-type: none"> a. Requested FY 2017 Operating & Capital Budgets and Six-Year Capital Program submitted to Board of Directors by Executive Director b. Board Chair refers to Finance Committee
September 24, 2015	Finance Committee	<ul style="list-style-type: none"> a. Presentation of FY 2017 Operating & Capital Budgets and Six-Year Capital Program b. Public hearing
November 24, 2015	Finance Committee	<ul style="list-style-type: none"> a. Decision making re: approval to transmit FY 2017 Operating & Capital Budgets to Mayor and City Council for input b. If approved, FY 2017 Operating & Capital Budgets transmitted to Mayor and Council by December 1, 2015. c. Approval of Six-Year Capital Program
By December 1, 2015	Finance Committee	<ul style="list-style-type: none"> a. Transmittal of the approved FY 2017 Operating & Capital Budgets to the City through the Executive Director by December 1st
January 2016	HART and City Council	<ul style="list-style-type: none"> a. Update of FY 2016 Capital Budget per Bill 23 passage
January-June, 2016	City Council	<ul style="list-style-type: none"> b. City Council Budget Committee review of FY 2017 Operating & Capital Budgets c. City Council review of FY 2017 Operating & Capital Budgets completed by mid-June 2016
By June 30, 2016	Board	<ul style="list-style-type: none"> a. Public hearing on FY 2017 Operating & Capital Budgets b. Decision making re: adoption of FY 2017 Operating & Capital Budgets via resolution



November 19, 2015

MEMORANDUM

TO: HART BOARD OF DIRECTORS
FROM: DANIEL A. GRABAUSKAS, EXECUTIVE DIRECTOR AND CEO
SUBJECT: FISCAL YEAR 2017 BUDGET (Revised and Updated)

Pursuant to the Honolulu Authority for Rapid Transportation’s (HART) Financial Policies, Section III (C) and (D), this memorandum transmits for your consideration and input HART’s Proposed Fiscal Year (FY) 2017 Capital and Operating Budgets, Six-Year Capital Program in the amounts delineated below and in Exhibits A, B, and C (as attached) and assumes GET surcharge extension and projected cost of \$6.477 billion including unallocated contingency and financing cost.

Total FY 2017 Capital Budget.....\$182,299,000
Total FY 2017 Operating Budget.....\$ 31,380,800

After the Board’s review of the proposed budget, the Capital and Operating Budgets are transmitted to the Mayor and City Council for their review before December 1, 2015. HART’s proposed FY 2017 budgets do not include any request of City general fund monies.

DANIEL A. GRABAUSKAS

Attachments

Honolulu Authority for Rapid Transportation
 FY 2017 Capital Program Budget

Cost Type	CPP Number	Contract Name	Construction	Design	Planning	Contingency	Proposed FY 2017
Contract	DBB600	Park-and-Ride Lots Construction	\$ 7,351,000				\$ 7,351,000
	MI930	Project-wide Elevator / Escalator Design-Furnish-Install-Operate	\$ 15,354,000				\$ 15,354,000
	MM290	Westside Construction Engrg & Inspection (CE&I) Services	\$ 5,923,000				\$ 5,923,000
	MM920	HDOT Coordination Consultant - West Oahu/Farrington Section		\$ 750,000			\$ 750,000
	MM921	HDOT Coordination Consultant – Kamehameha Section		\$ 1,000,000			\$ 1,000,000
	MM922	HDOT Coordination Consultant - Airport Section		\$ 2,000,000			\$ 2,000,000
	MM930	HDOT State Safety Oversight Agency (SOA) Consultant		\$ 591,000			\$ 591,000
	MM940	Kako'o Consultant			\$ 400,000		\$ 400,000
	MM947	On-Call Contractor 2	\$ 1,000,000				\$ 1,000,000
	MM951	Owner-Controlled Insurance Program (OCIP) Broker + Insurance	\$ 8,000,000				\$ 8,000,000
	MM962	Core Systems Contract Oversight Consultant	\$ 8,770,000				\$ 8,770,000
	MM964	Safety & Security Certification Consultant	\$ 800,000				\$ 800,000
	MM975	LEED Commissioning Services for MSF	\$ 15,000				\$ 15,000
	PA101	Programmatic Agreement– Humanities Program			\$ 110,000		\$ 110,000
PA103	Programmatic Agreement– HPC Park Improvements			\$ 113,000		\$ 113,000	
Contract Total			\$ 47,213,000	\$ 4,341,000	\$ 623,000		\$ 52,177,000
Contingency	Contingency	Project Contingency				\$ 70,000,000	\$ 70,000,000
Contingency	Contingency	Unallocated Contingency				\$ 60,122,000	\$ 60,122,000
Contingency Total						130,122,000	130,122,000
Grand Total			\$ 47,213,000	\$ 4,341,000	\$ 623,000	\$ 130,122,000	\$ 182,299,000

Requested 6-Year Capital Program FY 2017-2022

Honolulu Authority for Rapid Transportation
6-Year Capital Program FY 2017-2022

Cost Type	CPP Number	Contract Name	Proposed FY 2017	Proposed FY 2018	Proposed FY 2019	Proposed FY 2020	Proposed FY 2021	Proposed FY 2022	6-Year Total FY 2017-2022
Contract	DBB600	Park-and-Ride Lots Construction	7,351,000	0	0	0	0	0	7,351,000
	MI930	Project-wide Elevator / Escalator Design-Furnish-Install-Operate	15,354,000	13,713,000	0	0	0	0	29,067,000
	MM290	Westside Construction Engrg & Inspection (CE&I) Services	5,923,000	0	0	0	0	0	5,923,000
	MM901	Program Management Support Consultant 2 (PMSC-2)	0	14,298,000	0	0	0	0	14,298,000
	MM913	General Engineering Consultant, Construction (GEC-3)	0	15,197,000	0	0	0	0	15,197,000
	MM920	HDOT Coordination Consultant - West Oahu/Farrington Section	750,000	0	0	0	0	0	750,000
	MM921	HDOT Coordination Consultant – Kamehameha Section	1,000,000	0	0	0	0	0	1,000,000
	MM922	HDOT Coordination Consultant - Airport Section	2,000,000	0	0	0	0	0	2,000,000
	MM930	HDOT State Safety Oversight Agency (SOA) Consultant	591,000	0	0	0	0	0	591,000
	MM940	Kako'o Consultant	400,000	0	0	0	0	0	400,000
	MM947	On-Call Contractor 2	1,000,000	0	0	0	0	0	1,000,000
	MM951	Owner-Controlled Insurance Program (OCIP) Broker + Insurance	8,000,000	8,000,000	2,970,000	0	0	0	18,970,000
	MM962	Core Systems Contract Oversight Consultant	8,770,000	8,770,000	8,770,000	0	0	0	26,310,000
	MM964	Safety & Security Certification Consultant	800,000	0	0	0	0	0	800,000
	MM975	LEED Commissioning Services for MSF	15,000	0	0	0	0	0	15,000
	PA101	Programmatic Agreement– Humanities Program	110,000	0	0	0	0	0	110,000
	PA103	Programmatic Agreement– HPC Park Improvements	113,000	0	0	0	0	0	113,000
Contract Total			52,177,000	59,978,000	11,740,000	0	0	0	123,895,000
Contingency	Contingency	Project Contingency	70,000,000	103,123,000	53,000,000	36,000,000	54,000,000	32,000,000	348,123,000
		Unallocated Contingency	60,122,000	88,572,000	45,521,000	30,920,000	46,380,000	27,485,000	299,000,000
Contingency Total			130,122,000	191,695,000	98,521,000	66,920,000	100,380,000	59,485,000	647,123,000
Grand Total			182,299,000	251,673,000	110,261,000	66,920,000	100,380,000	59,485,000	771,018,000

Requested FY 2017 Operating Budget

Honolulu Authority for Rapid Transportation
Requested Operating Expense Budget
For Fiscal Year 2017

Budget Description	2016 Budget	2017 Budget	Change From FY 2016 Budget	
			Amount	%
Labor Costs				
Regular Pay	9,401,600	9,718,600	317,000	3.4%
Overtime, Night Shift, Temp Assign Pay	53,000	53,000	0	
Accumulated Lump sum Vacation Pay	42,000	42,000	0	
Fringe Benefits	4,326,400	4,470,600	144,200	3.3%
Service or Merit Awards	1,000	1,000	0	
OPEB Contribution	195,000	292,000	97,000	49.7%
Labor Costs Sub-total	14,019,000	14,577,200	558,200	4.0%
Current Expenses				
Advertising, Publication of Notices	45,000	35,000	(10,000)	-22.2%
Audit Service Fee	80,000	80,000	0	
Communication Svcs	128,000	150,000	22,000	17.2%
Computer Software Maintenance Ageement	100,000	100,000	0	
Fees (Memberships, Registration & Parking)	50,000	50,000	0	
Insurance on Equip. & Gen. Liab.	73,000	73,000	0	
Legal Services	1,000,000	1,000,000	0	
Meals & Foods	6,500	6,500	0	
Office & Computer Supplies	150,000	130,000	(20,000)	-13.3%
Other Fixed Charges (Stipend)	500,000	0	(500,000)	-100.0% **
Other Repairs to Bldgs & Structures	5,000	5,000	0	
Parts / Equip	210,300	188,300	(22,000)	-10.5%
Postage & Shipping	39,000	39,000	0	
Printing & Binding	1,500	11,500	10,000	666.7%
Professional Svcs. Direct Reimb	2,031,500	2,070,800	39,300	1.9%
Professional Svcs. Other	170,000	170,000	0	
R&M - Office Furniture & Equip	12,000	12,000	0	
Rentals	2,445,000	2,515,500	70,500	2.9%
Safety & Misc Supplies	6,000	6,000	0	
Telephone	40,000	60,000	20,000	50.0%
Travel Expense - Out-of-State	95,000	95,000	0	
Relocation - New Hires	0	0	0	
Current Expenses Sub-total	7,187,800	6,797,600	(390,200)	-5.4%
Equipment				
Equipment & Software	6,000	6,000	0	
Equipment Sub-total	6,000	6,000	0	
Total Operating Expenses	21,212,800	21,380,800	168,000	0.8%
Debt Service				
Interest Expense	8,000,000	10,000,000	2,000,000	25.0%
Debt Service Sub-total	8,000,000	10,000,000	2,000,000	25.0%
Grand Total	29,212,800	31,380,800	2,168,000	7.4%
Total Full-time Equivalent Positions	139	139		

**Stipends for FY 2017 reflected in FY 2017 Capital Budget Request

HART Requested Budget Detail

Supporting Documents

Honolulu Authority for Rapid Transportation
 FY 2017 Capital Budget

Cost Type	CPP Number	Contract Name	Proposed FY 2017
Contract	DBB600	Park-and-Ride Lots Construction	\$ 7,351,000
	MI930	Project-wide Elevator / Escalator Design-Furnish-Install-Operate	\$ 15,354,000
	MM290	Westside Construction Engrg & Inspection (CE&I) Services	\$ 5,923,000
	MM920	HDOT Coordination Consultant - West Oahu/Farrington Section	\$ 750,000
	MM921	HDOT Coordination Consultant – Kamehameha Section	\$ 1,000,000
	MM922	HDOT Coordination Consultant - Airport Section	\$ 2,000,000
	MM930	HDOT State Safety Oversight Agency (SOA) Consultant	\$ 591,000
	MM940	Kako'o Consultant	\$ 400,000
	MM947	On-Call Contractor 2	\$ 1,000,000
	MM951	Owner-Controlled Insurance Program (OCIP) Broker + Insurance	\$ 8,000,000
	MM962	Core Systems Contract Oversight Consultant	\$ 8,770,000
	MM964	Safety & Security Certification Consultant	\$ 800,000
	MM975	LEED Commissioning Services for MSF	\$ 15,000
	PA101	Programmatic Agreement– Humanities Program	\$ 110,000
	PA103	Programmatic Agreement– HPC Park Improvements	\$ 113,000
Contract Total			\$ 52,177,000
Contingency	Contingency	Project Contingency	\$ 70,000,000
Contingency	Contingency	Unallocated Contingency	\$ 60,122,000
Contingency Total			130,122,000
Grand Total			\$ 182,299,000

Honolulu Authority for Rapid Transportation
FY 2016 Revised Appropriations for
Revised Construction Project at \$5.868b (\$4.948b + \$920) plus \$299m unallocated contingency

Cost Type	CPP Number	Contract Name	Approved FY 2016 Appropriations	Revised FY 2016 Appropriations	Change
Contract	ART	Project-wide Art	5,500,000	5,000,000	-500,000
	DB275	Pearl Highlands Garage, Bus erminal (PHTG) + H2 Ramp DB	191,423,500	130,000,000	-61,423,500
	DB450	Airport section Guideway and Station Group (AGSG) DB	425,146,800	690,000,000	264,853,200
	DB550	City Center Section Guideway and Station Group (CCGS) DB	443,165,400	720,000,000	276,834,600
	DBB171	West Oahu Station Group (WOSG) Construction	58,494,000	56,088,470	-2,405,530
	DBB371	Kamehameha Highway Station Group (KHSB) Construction	82,338,285	108,106,000	25,767,715
	DBB510	City Center Section Utilities Construction	63,025,100	0	-63,025,100
	DBB511	Dillingham Utilities and Roadway	0	76,000,000	76,000,000
	FD600	Park-and-Ride Lots Final Design	2,465,900	795,900	-1,670,000
	HART201	HART Expenses & ODC	20,000	20,000	0
	MI900	Project-wide Fare Collection Design-Furnish-Install	10,000,000	21,000,000	11,000,000
	MI930	Project-wide Elevator / Escalator Design-Furnish-Install-Operate	16,474,000	16,474,000	0
	MM913	General Engineering Consultant, Construction (GEC-3)	8,233,500	8,233,500	0
	MM920	HDOT Coordination Consultant - West Oahu/Farrington Section	5,613,000	5,613,000	0
	MM921	HDOT Coordination Consultant – Kamehameha Section	2,600,000	2,600,000	0
	MM922	HDOT Coordination Consultant - Airport Section	1,400,000	1,400,000	0
	MM930	HDOT State Safety Oversight Agency (SOA) Consultant	421,000	421,000	0
	MM940	Kako'o Consultant	100,000	100,000	0
	MM947	On-Call Contractor 2	0	7,500,000	7,500,000
	MM950	Owner-Controlled Insurance Program (OCIP) Consultant	208,100	416,250	208,150
	MM951	Owner-Controlled Insurance Program (OCIP) Broker + Insurance	5,000,000	8,000,000	3,000,000
	MM962	Core Systems Contract Oversight Consultant	8,078,000	8,078,000	0
	MM964	Safety & Security Certification Consultant	1,400,000	1,400,000	0
	PA102	Programmatic Agreement– Historic Preservation Committee	200,000	200,000	0
	ROW	Real Estate/Right-of-Way Acquisition	168,200,000	168,200,000	0
	UTIL	New Utilities or Relocations by Private Utility Owners	34,000,000	34,000,000	0
Contract Total			1,533,506,585	2,069,646,120	536,139,535
Contingency	Contingency	Contingency	250,000,000	450,000,000	200,000,000
Contingency Total			250,000,000	450,000,000	200,000,000
Grand Total			1,783,506,585	2,519,646,120	736,139,535

Project Monthly Cost Report by Contract - One Line Summary

CPP No	Title	A	B	C=A+B	D	E	F	G	H=C-G	I
		Baseline	Transfers	Current	Current *	AFE**	Changes ID'd***	Est. At Completion****	Variance	Incurred To Date
		BUDGET			COMMITTED	AFE	ESTIMATE AT COMPLETION			INCURRED
10-80 SCC COSTS										
ART	ART Contracts	5,000,000	0	5,000,000	0	0	0	5,000,000	0	0
CCH-100	Inactive Hart/City CCH	15,348,444	(410,596)	14,937,848	15,348,443	0	0	14,937,848	0	14,925,228
CCH-101	HART/ City Dept of BFS	1,107,273	0	1,107,273	105,092	0	0	1,107,273	0	0
CCH-102	HART/ City DDC Land Division	1,463,636	0	1,463,636	256,201	0	0	1,463,636	0	173,182
CCH-107	HART/ City Corporation Counsel (COR)	8,009,092	0	8,009,092	1,667,685	0	0	8,009,092	0	151,878
CCH-108	HART / Board of Water Supply (BWS)	928,182	0	928,182	928,325	0	0	928,182	0	928,325
DB-120	West Oahu/Farrington Hwy Guideway DB	542,135,145	89,071,239	631,206,384	631,206,384	26,499,564	5,218,374	631,206,384	0	463,061,419
DB-200	Maintenance & Storage Facility DB	222,954,906	51,923,866	274,878,772	274,209,148	9,493,123	-83,150	274,878,772	0	232,322,658
DB-320	Kamehameha Hwy Guideway DB	371,929,117	16,980,868	388,909,985	388,909,985	509,000	57,891	388,909,985	0	178,023,586
DBB-171	West Oahu Station Group DBB	0	0	0	56,088,470	0	0	0	0	0
DBB-185	SPCD - West Side SG Construction	162,364,223	(95,002,646)	67,361,577	0	0	0	67,361,577	0	0
DBB-271	Farrington Highway Station Group DBB	0	78,999,000	78,999,000	78,999,000	0	0	78,999,000	0	0
DBB-275	SPCD-Pearl Highlands Pkg. Str Cnstr.	155,591,280	0	155,591,280	0	0	0	155,591,280	0	0
DBB-385	H2R2 Ramp	0	5,203,646	5,203,646	5,203,646	0	0	5,203,646	0	0
DBB-470	SPCD-Airport Station Group Cnstr.	63,346,867	0	63,346,867	0	0	0	63,346,867	0	0
DBB-505	Airport Section Utilities Cnstr. DBB	24,627,701	2,755,321	27,383,022	27,993,290	0	0	27,383,022	0	7,154,960
DBB-510	City Ctr Section Util Cnstr DBB	63,025,091	0	63,025,091	0	0	0	63,025,091	0	0
DBB-520	SPCD-Airport-City Center Gdway Cntr.	682,463,152	(9,473,000)	672,990,152	0	0	0	672,990,152	0	0
DBB-525	Airport Section Guideway 7 Pier DBB	0	4,481,241	4,481,241	4,481,241	17,378	-503,035	4,481,241	0	3,796,241
DBB-580	SPCD-Dillingham/Kaka'ako SG Cntr.	133,102,088	(10,600,000)	122,502,088	0	0	0	122,502,088	0	0
DBB-600	Park-and-Ride Lots Construction	13,059,190	0	13,059,190	0	0	0	13,059,190	0	0
DBOM-920	Core Systems Design Build O/M	579,648,486	18,915,201	598,563,687	598,563,687	282,452	0	598,563,687	0	150,172,400
FD-140	West Oahu Station Group FD	7,882,312	1,998,000	9,880,312	9,880,312	3,750,349	0	9,880,312	0	9,093,096
FD-240	Farrington Highway Stations Group FD	8,137,060	5,426,626	13,563,686	13,563,686	1,540,146	0	13,563,686	0	12,546,293
FD-245	SPCD-Pearl Highlands Pkg. Str. FD	17,916,058	0	17,916,058	0	0	0	17,916,058	0	0
FD-340	Kamehameha Hwy Station Group FD	8,702,592	1,125,424	9,828,016	9,828,016	1,234,652	0	9,828,016	0	8,843,841
FD-430	SPCD -Airport Sect. Guideway/Util FD	39,307,052	3,827,420	43,134,472	43,134,472	4,143,946	0	43,134,472	0	41,050,747
FD-440	SPCD-Airport Station Group FD	10,177,365	1,188,703	11,366,068	11,366,068	1,396,487	0	11,366,068	0	9,801,978
FD-530	SPCD - City Center Guideway/Util FD	48,266,165	(3,682,642)	44,583,523	44,583,523	1,966,355	14,039	44,583,523	0	40,075,486
FD-550	SPCD - Dillingham and Kaka'ako SG FD	21,479,678	(2,111,017)	19,368,661	19,368,661	1,046,743	-6,576,720	19,368,661	0	10,667,500
FD-600	Park-and-Ride Lots Final Design	2,465,890	(1,670,000)	795,890	0	0	0	795,890	0	0
HRT-200	HART Labor	74,522,726	(6,038,678)	68,484,048	42,951,942	0	0	68,484,048	0	41,971,980

* Current Committed = Original Contract + CCO/Amendment

m_cw_pmoc_monthly_contract_one_line - No. 21

** AFE = Authorized For Expenditure (Latest NTP Amounts or equal to current commitment Plus Executed Change Orders/Amendments)

*** Changes Identified= Pending + Probable + Potential Changes

**** Est. At Completion = Original Contract + CCO/Amendments + Changes Identified

Project Monthly Cost Report by Contract - One Line Summary

CPP No	Title	A	B	C=A+B	D	E	F	G	H=C-G	I
		Baseline	Transfers	Current	Current *	AFE**	Changes ID'd***	Est. At Completion****	Variance	Incurred To Date
		BUDGET		COMMITTED		AFE	ESTIMATE AT COMPLETION		INCURRED	
10-80 SCC COSTS										
HRT-201	HART ODC Contracts	48,473,636	(4,538,819)	43,934,817	15,859,154	0	0	43,934,817	0	17,207,239
MI-930	Elevators & Escalators Install/Maint	54,721,186	(3,738,472)	50,982,714	50,982,714	0	0	50,982,714	0	4,643,982
MM-280	SPCD-WOFH/KHSG CE&I	21,455,794	(21,455,794)	0	0	0	0	0	0	0
MM-290	Construction Engrg & Insp CEI West	0	54,232,479	54,232,479	54,232,480	0	0	54,232,479	0	17,475,994
MM-385	SPCD-Pearl Highlands Garage Rmps CEI	9,568,589	(9,568,589)	0	0	0	0	0	0	0
MM-500	SPCD-By MM959 CEI East	10,097,731	(10,097,731)	0	0	0	0	0	0	0
MM-525	SPCD-By MM959 CEI East	36,591,026	(36,591,026)	0	0	0	0	0	0	0
MM-590	SPCD-By MM959 CEI East	17,375,727	(17,375,727)	0	0	0	0	0	0	0
MM-595	SPCD - Const. Engrg & Insp. CEI East	0	63,083,417	63,083,417	15,257,000	(47,826,417)	0	63,083,417	0	11,686,318
MM-596	Construction Engrg & Insp CEI East 2	0	0	0	55,036,130	0	0	0	0	0
MM-600	SPCD-UHWO Pkg-Hoopili Stn Fnsh CEI	1,099,449	(1,099,449)	0	0	0	0	0	0	0
MM-900	Program Mgt Support Consit (PMSC-1)	20,000,000	0	20,000,000	15,952,569	0	-16,027,162	20,000,000	0	0
MM-901	Program Mgt Support Consit (PMSC-2)	31,304,349	7,616,377	38,920,726	40,993,274	7,616,377	-2,072,548	38,920,726	0	35,436,911
MM-905	MM-905 Gen Engrg Consit EIS/PE	76,910,382	120,630	77,031,012	78,564,942	17,817,727	0	77,031,012	0	74,157,822
MM-910	MM-910 Gen Engrg Consit FD-Construct	310,828,630	(160,177,967)	150,650,664	150,000,000	0	0	150,650,664	0	149,446,962
MM-913	MM-913 Gen Engrg Recompete	0	46,143,277	46,143,277	46,143,277	0	0	46,143,277	0	21,954,215
MM-915	HDOT Traffic Mgmt. Consult.	1,057,391	2,942,609	4,000,000	3,000,000	1,400,000	0	4,000,000	0	2,766,233
MM-920	HDOT Coordination Consit WOFH	10,521,165	(1,000,000)	9,521,165	10,500,000	7,500,000	0	9,521,165	0	6,448,802
MM-921	HDOT Coordination Consit KHG	8,695,652	0	8,695,652	8,600,000	(1,400,000)	0	8,695,652	0	3,781,594
MM-922	HDOT Coordination Consit. Airport	6,471,305	0	6,471,305	6,400,000	(5,600,000)	0	6,471,305	0	2,360,441
MM-923	HDOT Coordination Consit City Center	4,314,782	(4,314,782)	0	0	0	0	0	0	0
MM-925	HDOT Labor - WOFH/KHG Agreements	1,352,915	316,632	1,669,547	1,815,633	1,265,633	0	1,669,547	0	1,608,866
MM-926	HDOT Labor - Airport Agreements	0	100,000	100,000	0	0	0	100,000	0	0
MM-930	HDOT State SOA Manager & Consultant	1,272,174	583,368	1,855,542	1,855,542	583,142	0	1,855,542	0	832,095
MM-935	Real Estate Consultant	3,200,000	0	3,200,000	3,000,000	0	900,000	3,200,000	0	5,255,302
MM-937	Real Estate Consultant - Maps/Surv.	0	2,948,000	2,948,000	2,998,000	0	0	2,948,000	0	508,128
MM-940	Kako'o Consultant	500,000	500,000	1,000,000	1,000,000	0	0	1,000,000	0	518,989
MM-945	On-Call Contractor	869,565	130,435	1,000,000	2,000,000	1,000,000	0	1,000,000	0	1,914,207
MM-946	On-Call Hazmat Removal Contractor	2,608,695	0	2,608,695	3,075,000	0	-391,304	2,608,695	0	2,250,867
MM-947	On-Call Contractor 2	0	7,500,000	7,500,000	7,500,000	0	0	7,500,000	0	1,805,977
MM-950	OCIP Consultant	2,000,000	(750,000)	1,250,000	1,250,000	0	0	1,250,000	0	920,469
MM-951	Owner-Controlled Insurance Program	8,333,334	38,865,346	47,198,680	41,000,000	0	0	47,198,680	0	26,494,012

* Current Committed = Original Contract + CCO/Amendment

m_cw_pmoc_monthly_contract_one_line - No. 21

** AFE = Authorized For Expenditure (Latest NTP Amounts or equal to current commitment Plus Executed Change Orders/Amendments)

*** Changes Identified= Pending + Probable + Potential Changes

**** Est. At Completion = Original Contract + CCO/Amendments + Changes Identified

Project Monthly Cost Report by Contract - One Line Summary

CPP No	Title	BUDGET		COMMITTED	AFE	ESTIMATE AT COMPLETION		INCURRED		
		Baseline	Transfers	Current	Current *	AFE**	Changes ID'd***	Est. At Completion****	Variance	Incurred To Date
10-80 SCC COSTS										
MM-960	Archeological & Cultural Monitoring	0	1,010,609	1,010,609	1,010,609	0	0	1,010,609	0	967,161
MM-962	Core Systems Support	0	43,988,989	43,988,989	43,988,989	0	0	43,988,989	0	11,382,948
MM-964	Safety and Security Consultant	0	4,699,573	4,699,573	4,812,324	112,751	0	4,699,573	0	2,441,676
MM-970	Fare Collection Consultant	0	0	0	1,178,300	0	0	0	0	0
MM-975	LEED Commissioning Services for MSF	243,007	35,623	278,630	288,540	9,910	0	278,630	0	102,145
OM	Operating/Maintenance Contracts	0	0	0	222,000	(58,970)	0	0	0	179,030
PA-101	Programmatic Agreement Humanities	610,000	(500,000)	110,000	0	0	0	110,000	0	0
PA-102	Programmatic Agreement HPC	2,000,000	(750,000)	1,250,000	400,000	0	0	1,250,000	0	172,325
PA-103	Programmatic Agreement HPC Park Impr	750,000	(750,000)	0	0	0	0	0	0	0
ROW	Real Estate / Right-of-Way	194,197,947	(470,823)	193,727,124	89,885,511	0	5,000,000	193,727,124	0	81,802,150
UTIL	Utility Company Contracts	132,689,208	0	132,689,208	112,668,755	17,142,123	0	132,689,208	0	39,716,727
10-80 SCC COSTS		4,305,074,410	154,546,161	4,459,620,571	3,150,108,018	2,601,566,707	(14,463,615)	4,459,620,571	0	1,751,000,384
Contract	Contingency	541,689,343	(99,578,256)	442,111,087	7,098,765	3,997,289	299,160,794	442,111,087	0	515,226
Unalloc.	Project Contingency	101,871,170	(54,967,905)	46,903,265	0	0	0	46,903,265	0	0
Contingency		643,560,513	(154,546,161)	489,014,352	7,098,765	3,997,289	299,160,794	489,014,352	0	515,226
Other FTA Costs		173,058,243	0	173,058,243	0	0	0	173,058,243	0	0
FTA PROJECT COSTS		173,058,243	0	173,058,243	0	0	0	173,058,243	0	0
FTA TOTAL PROJECT COSTS		5,121,693,166	(0)	5,121,693,166	3,157,206,783	2,605,563,996	284,697,178	5,121,693,166	0	1,751,515,610
Finance Charges - Ineligible		42,000,000	0	42,000,000	0	0	0	42,000,000	0	0
INELIGIBLE COSTS		42,000,000	0	42,000,000	0	0	0	42,000,000	0	0
Total Project:		5,163,693,166	(0)	5,163,693,166	3,157,206,783	2,605,563,996	284,697,178	5,163,693,166	0	1,751,515,610

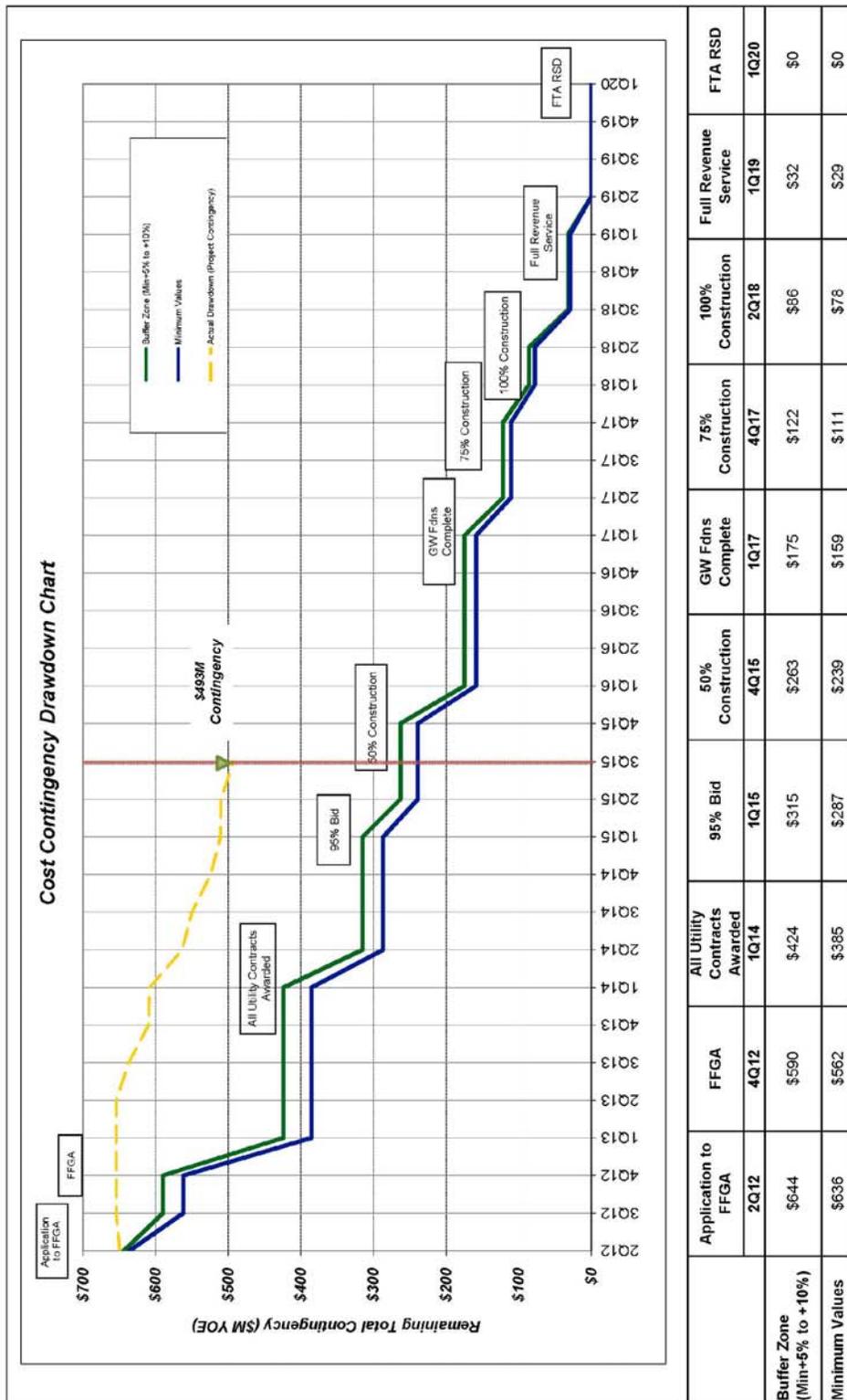
* Current Committed = Original Contract + CCO/Amendment

** AFE = Authorized For Expenditure (Latest NTP Amounts or equal to current commitment Plus Executed Change Orders/Amendments)

*** Changes Identified= Pending + Probable + Potential Changes

**** Est. At Completion = Original Contract + CCO/Amendments + Changes Identified

Figure 6. Draft Cost Contingency Drawdown Chart



Data as of 9/25/15 - Sep '15 Reporting Period

Note: Contingency management and cost contingency details, including a breakdown of Project contingency drawdowns, are discussed in further detail in Appendix B.

Operating Budget Comparison Between FY 2016 and FY 2017

**Honolulu Authority for Rapid Transportation
Comparison of Operating Expense Budgets
For Fiscal Year 2016 & 2017**

Budget Description	2016 Budget	2017 Budget	Change From FY 2016 Budget	
			Amount	%
<u>Labor Costs</u>				
Regular Pay	9,401,600	9,718,600	317,000	3.4%
Overtime, Night Shift, Temp Assign Pay	53,000	53,000	0	
Accumulated Lump sum Vacation Pay	42,000	42,000	0	
Fringe Benefits	4,326,400	4,470,600	144,200	3.3%
Service or Merit Awards	1,000	1,000	0	
OPEB Contribution	195,000	292,000	97,000	49.7%
Labor Costs Sub-total	14,019,000	14,577,200	558,200	4.0%
<u>Current Expenses</u>				
Advertising, Publication of Notices	45,000	35,000	(10,000)	-22.2%
Audit Service Fee	80,000	80,000	0	
Communication Svcs	128,000	150,000	22,000	17.2%
Computer Software Maintenance Ageement	100,000	100,000	0	
Fees (Memberships, Registration & Parking)	50,000	50,000	0	
Insurance on Equip. & Gen. Liab.	73,000	73,000	0	
Legal Services	1,000,000	1,000,000	0	
Meals & Foods	6,500	6,500	0	
Office & Computer Supplies	150,000	130,000	(20,000)	-13.3%
Other Fixed Charges (Stipend)	500,000	0	(500,000)	-100.0% **
Other Repairs to Bldgs & Structures	5,000	5,000	0	
Parts / Equip	210,300	188,300	(22,000)	-10.5%
Postage & Shipping	39,000	39,000	0	
Printing & Binding	1,500	11,500	10,000	666.7%
Professional Svcs. Direct Reimb	2,031,500	2,070,800	39,300	1.9%
Professional Svcs. Other	170,000	170,000	0	
R&M - Office Furniture & Equip	12,000	12,000	0	
Rentals	2,445,000	2,515,500	70,500	2.9%
Safety & Misc Supplies	6,000	6,000	0	
Telephone	40,000	60,000	20,000	50.0%
Travel Expense - Out-of-State	95,000	95,000	0	
Relocation - New Hires	0	0	0	
Current Expenses Sub-total	7,187,800	6,797,600	(390,200)	-5.4%
<u>Equipment</u>				
Equipment & Software	6,000	6,000	0	
Equipment Sub-total	6,000	6,000	0	
Total Operating Expenses	21,212,800	21,380,800	168,000	0.8%
<u>Debt Service</u>				
Interest Expense	8,000,000	10,000,000	2,000,000	25.0%
Debt Service Sub-total	8,000,000	10,000,000	2,000,000	25.0%
Grand Total	29,212,800	31,380,800	2,168,000	7.4%

**Stipends for FY 2017 reflected in FY 2017 Capital Budget Request

Adopted Prior Years Operating Expense Budget

Honolulu Authority for Rapid Transportation
 Adopted Prior Years Operating Expense Budget
 For Fiscal Year 2012 to 2016

Budget Description	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
Labor Cost	13,302,491	12,971,682	13,030,366	13,843,425	14,019,000
Regular Pay	9,302,490	9,001,089	9,052,649	9,414,755	9,401,600
Overtime, Night Shift, Temp Assign Pay	38,000	53,000	70,480	68,500	53,000
Accumulated Lump sum Vacation Pay			14,000	26,500	42,000
Fringe Benefits	3,961,601	3,916,793	3,892,237	4,332,670	4,326,400
Service or Merit Awards	400	800	1,000	1,000	1,000
OPEB Contribution					195,000
Current Expense	7,280,135	8,081,511	7,880,893	7,631,604	7,187,800
Advertising, Publication of Notices	6,500	9,500	14,174	45,000	45,000
Audit Service Fee	53,300	60,000	60,000	60,000	80,000
Communication Svcs	88,160	164,580	170,000	170,000	128,000
Computer Software Maintenance Ageement		39,650	48,500	58,000	100,000
Fees (Memberships, Registration & Parking	53,750	48,180	50,000	50,000	50,000
Insurance on Equip. & Gen. Liab.		61,000	74,000	73,000	73,000
Legal Services		1,202,354	1,702,354	1,202,354	1,000,000
Meals & Foods	2,400	2,700	2,300	6,500	6,500
Office & Computer Supplies	78,550	129,300	150,000	150,000	150,000
Other Fixed Charges	3,027,545	1,000,000	500,000	500,000	500,000
Other Repairs to Bldgs & Structures		300,000	300,000	300,000	5,000
Parts / Equip	204,000	231,000	210,300	210,300	210,300
Postage & Shipping	36,000	36,000	39,000	39,000	39,000
Printing & Binding	1,500	1,500	1,500	1,500	1,500
Professional Svcs. Direct Reimb	1,500,000	2,079,868	1,982,031	2,044,307	2,031,500
Professional Svcs. Other	300,300	304,000	220,300	190,000	170,000
R&M - Office Furniture & Equip	2,800	2,800	5,000	12,000	12,000
Rentals	1,830,355	2,300,704	2,230,959	2,378,643	2,445,000
Safety & Misc Supplies	3,200	4,300	6,000	6,000	6,000
Telephone	9,300	21,600	32,000	40,000	40,000
Travel Expense - Out-of-State	82,475	82,475	82,475	95,000	95,000
Equipment		16,000	6,000	6,000	6,000
Equipment & Software		16,000	6,000	6,000	6,000
Total Operating Expenses	20,582,626	21,069,193	20,917,259	21,481,029	21,212,800
Debt Service					8,000,000
Interest Expense					8,000,000
Grand Total	20,582,626	21,069,193	20,917,259	21,481,029	29,212,800

Budget Vs Actual Expenditures - Multi-year Comparison

Honolulu Authority for Rapid Transportation

Budget Vs Actual Expenditures - Multi-year Comparison

For Fiscal Year 2012 to 2015

Budget Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Budget	Actual	Variance	Expended %	FY 2016 Budget	FY 2017 Budget	Change	%
Labor Cost	7,601,005	10,522,902	11,268,354	13,843,425	11,664,110	-2,179,315	84%	14,019,000	14,577,200	558,200	4%
Regular Pay	5,435,707	6,822,425	7,448,730	9,414,755	7,755,444	-1,659,311	82%	9,401,600	9,718,600	317,000	3%
Overtime, Night Shift, Temp Assign Pay	77,347	70,554	118,849	68,500	148,163	79,663	216%	53,000	53,000	0	0%
Accumulated Lump sum Vacation Pay	13,826	107,648	163,568	26,500	2,866	-23,634	11%	42,000	42,000	0	0%
Fringe Benefits	2,074,125	3,522,065	3,537,207	4,332,670	3,757,566	-575,104	87%	4,326,400	4,470,600	144,200	3%
Service or Merit Awards		209		1,000	71	-929	7%	1,000	1,000	0	0%
OPEB Contribution								195,000	292,000	97,000	50%
Current Expense	5,074,662	6,299,780	5,188,240	7,631,604	4,056,139	-3,575,465	53%	7,187,800	6,797,600	-390,200	-5%
Advertising, Publication of Notices	6,274	39,004	27,672	45,000	21,659	-23,341	48%	45,000	35,000	-10,000	-22%
Audit Service Fee		40,500	62,530	60,000	56,000	-4,000	93%	80,000	80,000	0	0%
Communication Svcs	87,176	103,457	113,424	170,000	147,669	-22,331	87%	128,000	150,000	22,000	17%
Computer Software Maintenance Ageemer	15,452	47,614	52,121	58,000	37,749	-20,251	65%	100,000	100,000	0	0%
Fees (Memberships, Registration & Parking	33,192	45,856	42,414	50,000	47,206	-2,794	94%	50,000	50,000	0	0%
Insurance on Equip. & Gen. Liab.	8,468	14,190	126,490	73,000	65,647	-7,353	90%	73,000	73,000	0	0%
Legal Services	1,655,299	1,782,767	646,961	1,202,354	33,939	-1,168,415	3%	1,000,000	1,000,000	0	0%
Meals & Foods	1,165	6,468	9,780	6,500	6,199	-301	95%	6,500	6,500	0	0%
Office & Computer Supplies	123,469	45,511	51,089	150,000	51,226	-98,774	34%	150,000	130,000	-20,000	-13%
Other Fixed Charges				500,000		-500,000	0%	500,000	0	-500,000	-100%
Other Repairs to Bldgs & Structures	2,657	314	316	300,000		-300,000	0%	5,000	5,000	0	0%
Parts / Equip	93,872	19,506	97,636	210,300	11,253	-199,048	5%	210,300	188,300	-22,000	-10%
Postage & Shipping	8,705	7,517	3,628	39,000	9,002	-29,998	23%	39,000	39,000	0	0%
Printing & Binding	968		6,325	1,500	9,350	7,850	623%	1,500	11,500	10,000	667%
Professional Svcs. Direct Reimb	1,049,114	1,184,293	1,325,875	2,044,307	1,227,062	-817,245	60%	2,031,500	2,070,800	39,300	2%
Professional Svcs. Other	194,842	525,449	189,481	190,000	18,313	-171,687	10%	170,000	170,000	0	0%
R&M - Office Furniture & Equip	3,815	10,433	184	12,000	3,329	-8,671	28%	12,000	12,000	0	0%
Rentals	1,697,668	2,273,205	2,305,581	2,378,643	2,172,228	-206,416	91%	2,445,000	2,515,500	70,500	3%
Safety & Misc Supplies	7,080	4,991	2,550	6,000	3,105	-2,895	52%	6,000	6,000	0	0%
Telephone	20,302	37,019	24,623	40,000	54,676	14,676	137%	40,000	60,000	20,000	50%
Travel Expense - Out-of-State	62,098	72,153	99,560	95,000	80,527	-14,473	85%	95,000	95,000	0	0%
Adjustment		39,533									
Relocation - New Hires	3,045										
Equipment		1,134	53,402	6,000	399	-5,601	7%	6,000	6,000	0	0%
Total Operating Expense	12,675,667	16,823,816	16,509,996	21,481,029	15,720,648	-5,760,381	73%	21,212,800	21,380,800	168,000	1%
Debt Service								8,000,000	10,000,000	2,000,000	25%
Grand Total	12,675,667	16,823,816	16,509,996	21,481,029	15,720,648	-5,760,381	73%	29,212,800	31,380,800	2,168,000	7%

Budgeted Salary by Department for FY 2017

Honolulu Authority for Rapid Transportation Budgeted Salary by Department for FY 2017

Department	FTE for FY2017	Annual Salary FY2017
Admin Services	11.1	734,000
Budget & Finance	9.5	722,000
Civil Rights	2.0	111,100
Contract Administration	7.0	553,700
Engineering & Construction	41.0	2,505,900
Exec Office	10.0	890,000
Government Relations	2.0	168,800
Operations	1.0	126,400
Planning, Utils& Permits	22.9	1,719,300
Procurement	6.0	417,500
Project Controls	13.0	699,500
Public Information	5.0	461,000
Quality Assurance	3.0	293,200
Safety	5.0	316,200
Grand Total	139	9,718,600 **

** Reflects HART staff salary costs only. (HDR consultant cost included in capital budget.)

Positions and FTEs

Honolulu Authority for Rapid Transportation

Positions and FTEs

For Fiscal Year 2016 & 2017

Department	HART Title	FTE for FY 2016	FTE for FY 2017	Change
Admin Services		11.1	11.1	0
	Administrative Specialist	1	1	0
	Asset Manager	1	1	0
	Data Processing Systems Analyst	1	1	0
	Director of Administrative Services	1	1	0
	Human Resource Specialist	1.1	1.1	0
	IT Support Tech	2	2	0
	Personnel Clerk	1	1	0
	Senior Clerk	1	1	0
	Multimedia Administrator	1	1	0
	Rapid Transit Project Network Administrator	1	1	0
Budget & Finance		9.5	9.5	0
	Accountant	2	2	0
	Budget Analyst	1	1	0
	Chief Financial Officer	1	1	0
	Fiscal Officer	1	1	0
	Internal Control Analyst	2	2	0
	Secretary (Budget and Finance)	1	1	0
	Sr. Advisor & Risk Manager	0.5	0.5	0
	Budget Planner	1	1	0
Civil Rights		2	2	0
	Human Resources Specialist	1	1	0
	Civil Rights Officer	1	1	0
Contract Administration		7	7	0
	Change Order Specialist	2	2	0
	Lead Change Order Specialist	1	1	0
	Transit Contracts Manager	3	3	0
	Director of Contract Admin. & Change Mgmt	1	1	0
Engineering & Construction		41	41	0
	Architect	1	1	0
	Architectural Manager	1	1	0
	Asst. Deputy Core Systems	1	1	0
	Deputy Director Design & Construction	1	1	0
	Deputy Director of Construction	1	1	0
	Deputy Director of Design	1	1	0
	Director of Design & Construction	1	1	0
	Mechanical Engineer (Core Systems)	1	1	0
	Project Manager	1	1	0
	Secretary (Core Systems)	1	1	0
	Secretary (Design)	1	1	0
	Utilities and Traffic Engineering Manager (Interim)	1	1	0
	PHTC Garage PPP Project Manager	1	1	0
	Asst. Deputy Director of Engineering & Construction	1	1	0
	East Area Construction Manager	1	1	0
	Civil Engineer	2	2	0
	Airport DB Asst. Project Manger	1	1	0
	R.O.C. Asst. Project Manager	1	1	0
	City Center DB Project Manager	1	1	0
	City Center DB Asst. Project Manager	1	1	0
	R.O.C. Project Manager	1	1	0
	WOFH/ KHG DB Project Manager	1	1	0
	KHSG/ H2R 2 RAMP Project Manager	1	1	0
	West Area Construction Manager	1	1	0
	Engineering Manager	1	1	0
	ELEV. ESC/ ON-CALL Contractor Project Manager	1	1	0
	Deputy Director Core Systems	1	1	0
	CAD/Document Manager, CADD/ Graphic Tech	1	1	0
	Electrical Engineer	2	2	0
	Mechanical Project Manager (Core Systems)	1	1	0
	Transportation Planner	1	1	0
	Utilities Engineer	1	1	0
	FHSG/ WOSG/ WO PNR & Ho'opili Project Manager	1	1	0
	Airport DB Project Manager (Airport and City Center Guideway)	1	1	0
	Traffic Engineer	1	1	0
	Secretary	1	1	0
	Secretary (Construction)	1	1	0
	Transit Art Coordinator	1	1	0
	Assistant Transit Arts Coordinator	1	1	0
Exec Office		10	10	0
	Board Administrator	1	1	0
	Deputy Executive Director	1	1	0
	Director of Special Projects	1	1	0
	Executive Director and CEO	1	1	0
	Fare Collection Project Manager	1	1	0
	Private Secretary (Deputy Director)	1	1	0

Honolulu Authority for Rapid Transportation
Positions and FTEs
For Fiscal Year 2016 & 2017

Department	HART Title	FTE for FY 2016	FTE for FY 2017	Change
	Private Secretary (Executive Director and CEO)	1	1	0
	Project Director	1	1	0
	Secretary	1	1	0
	Senior Clerk/ Receptionist	1	1	0
Government Relations		2	2	0
	Director of Government Relations	1	1	0
	Secretary (Government Relations)	1	1	0
Operations		1	1	0
	Director of Operations & Maintenance	1	1	0
Planning, Utils & Permits		22.9	22.9	0
	Architectural Historian	1	1	0
	Deputy Director of Planning	1	1	0
	Deputy Director ROW	1	1	0
	Grants Manager	1	1	0
	Planner	1	1	0
	Planner (Right of Way)	3.4	3.4	0
	Right of Way Agent (Right of Way)	1	1	0
	Secretary (Planning Adm)	1	1	0
	Secretary (Planning)	1	1	0
	Secretary (ROW)	1	1	0
	Sustainability Planner	1	1	0
	Cultural Resources Planner/ Coordinator	1	1	0
	Environmental Planner	1	1	0
	Mitigation Compliance Planner	0.5	0.5	0
	Land Use Planner	1	1	0
	Systems Planning Manager	1	1	0
	Asst. Deputy of Transit Property Acquisition & Relocation	1	1	0
	Director of Planning, Permitting, and Right of Way	1	1	0
	Right of Way Agent	2	2	0
	Lead Permits/ HazMat Coordinator	1	1	0
Procurement		6	6	0
	Deputy Director of Procurement	1	1	0
	Procurement & Specification Specialist	3	3	0
	Procurement Clerk	1	1	0
	Director of Procurement	1	1	0
Project Controls		13	13	0
	Fiscal Analyst (Project Controls)	1	1	0
	IT Support Tech (CMS)	2	2	0
	Management Analyst	1	1	0
	Project Controls Manager	1	1	0
	Project Manager (Scheduler)	1	1	0
	Record Management Analyst	1	1	0
	Records Management Analyst	1	1	0
	Senior Clerk	1	1	0
	Senior Project Controls Analyst	1	1	0
	Assistant Project Controls Manager	1	1	0
	CMS Training Specialist	1	1	0
	Lead Scheduler	1	1	0
Public Information		5	5	0
	Director of Communications	1	1	0
	Information Specialist	1	1	0
	Information Specialist	2	2	0
	Public Relation Assistant	1	1	0
Quality Assurance		3	3	0
	Director of Quality Assurance & Quality Control	1	1	0
	Quality Assurance Engineer (Civil)	1	1	0
	Quality Assurance Engineer (Electrical)	1	1	0
Safety		5	5	0
	Chief Safety and Security Officer	1	1	0
	Safety Certification Manager	1	1	0
	Safety Specialist	1	1	0
	System Safety & Security Engineer	2	2	0
Grand Total		139	139	0

Honolulu Authority for Rapid Transportation
Vacant Positions
As of October 31, 2015

Department	FTE
Admin Services	1.0
VACANT	
Personnel Clerk	1.0
Engineering & Construction	4.0
VACANT	
City Center DB Project Manager	1.0
City Center DB Asst. Project Manager	1.0
KHSG/ H2R 2 RAMP Project Manager	1.0
West Area Construction Manager	1.0
Operations	1.0
VACANT	
Director of Operations & Maintenance	1.0
Planning, Utils& Permits	2.0
VACANT	
Director of Planning, Permitting, and Right of Way	1.0
Planner	1.0
Procurement	1.0
VACANT	
Procurement & Specification Specialist	1.0
Project Controls	1.0
VACANT	
Scheduler	1.0
Public Information	2.0
VACANT	
Information Specialist	2.0
Quality Assurance	1.0
VACANT	
Quality Assurance Engineer (Civil)	1.0
Safety	1.0
VACANT	
Safety Specialist	1.0
Grand Total	14.0