

							<b>Comments and Legend</b>	
<b>Activity</b>	<b>Time Period</b>	<b>Actual</b>	<b>Plan</b>	<b>Variance</b>	<b>Status</b>			
						 On track or ahead of plan.	 Immediate attention needed; Requires recovery/resolution.	
						 Monitoring.	 No current target/activity to date; Action pending.	
						 Monitoring; Requires special attention.	 N/A Not Applicable.	
						 New Balanced Scorecard items are shaded in blue for ease of identification.	 Status color changes are shaded in yellow.	
						<p><b>For Project Finances, reporting will be based on Current Quarter, Fiscal Year, FFGA Financial Plan and Inception to Date data as appropriate.</b></p>		
<b>Project Finances</b>								
<b>Operating Budget [Negative = below Plan]</b>								
Operating Expenditures	<b>Current Quarter (Q4 FY15)</b> April, May, June 2015	\$4.8	\$5.4	(\$0.6)		For Current Quarter monitoring purposes: \$21.5M FY15 Total Budget/4 quarters = \$5.37M. The Plan number for Inception to Date = the FY12 to Q4 FY15 budgets + actual expenditures for fiscal years 2007 through 2011. The Plan number for the Financial Plan = the FY12 to Q4 FY15 budgets + actual expenditures for Oct. 16, 2009 through FY11. *Inception is from January 2007 when GET surcharge revenue, interest revenue and expenditures were first reported in the City's FY2007 Comprehensive Annual Financial Report (CAFR) in the Transit Fund which also includes expenditures for other City Departments (e.g., DPP for TOD expenditures, BFS and City Council which were paid with GET surcharge revenues).		
	<b>FY2015 Total</b> July 2014 - June 2015	\$15.1	\$21.5	(\$6.4)				
	<b>FFGA Financial Plan</b> Oct. 16, 2009 - June 2015	\$76.0	\$97.0	(\$21.0)				
	<b>Inception* to Date</b> Jan. 2007 - June 2015	\$79.9	\$100.9	(\$21.0)				
<b>Capital Budget [Negative = below Plan]</b>								
Capital Expenditures	<b>Current Quarter (Q4 FY15)</b> April, May, June 2015	\$168.5	\$223.0	(\$54.5)		Plan amounts are per the Full Funding Grant Agreement Financial Plan. *Inception is from January 2007 when GET surcharge revenue, interest revenue and expenditures were first reported in the City's FY2007 Comprehensive Annual Financial Report (CAFR) in the Transit Fund. The Plan numbers for Inception to Date = the Plan amounts from 10/16/2009 to 06/30/2015 + actual expenditures for fiscal year 2007 through 10/15/2009. The expenditures for fiscal years 2007 to 2011 were reconciled to the expenditures reported in the Transit Fund included in the City's CAFR report. The "Current Quarter" and "FY15 Total" actual amounts are on a cash basis. All audit adjustments for the previous years are now reflected in the "FFGA Financial Plan" and "Inception to Date" actual amounts. Actual expenditure amounts continue to be below plan due to contractor work lagging and schedule of milestones billing. HART is working with contractors to ensure timely payment. The Master Project Schedule is being revised again. Due to unfavorable bids for the West Side Station package, HART has broken down the procurement to three bid packages of three stations each (FHSG, WOSG and KHSG) and is revising the schedule. In addition, the eastern guideway work has been broken into two bid packages: Airport Guideway and Stations and City Center Guideway and Stations. The procurement strategy has been modified to improve bid response and quality.		
	<b>FY2015 Total</b> July 2014 - June 2015	\$523.6	\$887.2	(\$363.6)				
	<b>FFGA Financial Plan</b> Oct. 16, 2009 - June 2015	\$1,541.8	\$3,047.0	(\$1,505.2)				
	<b>Inception* to Date</b> Jan. 2007 - June 2015	\$1,625.4	\$3,130.6	(\$1,505.2)				
<b>Revenues [Negative = below Plan]</b>								
<b>GET Collections</b>								
Net GET Surcharge Receipts	<b>Current Quarter (Q4 FY15)</b> April, May, June 2015	\$65.0	\$55.9	+\$9.1		GET receipts are reported on a cash basis. The \$65.0M received in April 2015 is for the January-March 2015 quarter. The Current Quarter plan is based on annual reporting. \$3,291M = Total Net GET Surcharge revenue forecast for FYs 2010-2023. Actual amounts from inception are the collections from January 2007 to 04/30/2015. The \$1,499.8M Plan amount is equal to the Financial Plan amount of \$1,121.4M from the Project Start date of 10/16/2009 to 04/30/2015 plus \$378.4M collected prior to the Project Start Date. GET surcharge revenue collected prior to Oct. 16, 2009 is included in the Financial Plan as beginning cash balance of \$298M (actual GET collections of \$378M before Oct. 16, 2009, less expenditures of \$80M during that same period). *Inception is from January 2007 when GET surcharge revenue, interest revenue and expenditures were first reported in the City's FY2007 Comprehensive Annual Financial Report (CAFR) in the Transit Fund.		
	<b>FY2015 Total</b> July 2014 - June 2015	\$220.8	\$224.3	(\$3.5)				
	<b>FFGA Financial Plan</b> Oct. 16, 2009 - June 2015	\$1,090.9	\$1,121.4	(\$30.5)				
	<b>Inception* to Date</b> Jan. 2007 - June 2015	\$1,469.3	\$1,499.8	(\$30.5)				
<b>Federal Grants</b>								
Federal Grant Funds New Starts \$5309 (Reimbursed)	<b>Current Quarter (Q4 FY15)</b> April, May, June 2015	\$42.3	\$0	+\$42.3		Forecasted FTA Uses by fiscal years, per HART's 6/2012 Financial Plan, are FY2011 \$21M; FY2012 \$99M; FY2013 \$258M, FY2014 \$442M, and thru Q4 FY2015 \$250M: Total \$1,070M. The variance for FFGA Financial Plan indicates the prior fiscal years' appropriated amounts not yet used.		
	<b>FY2015 Total</b> July 2014 - June 2015	\$155.5	\$250	(\$94.5)				
	<b>FFGA Financial Plan</b> Oct. 16, 2009 - June 2015	\$411.5	\$1,070.0	(\$658.5)				
Federal Grant Funds \$5307 (Reimbursed)	<b>Current Quarter (Q4 FY15)</b> April, May, June 2015	---	---	N/A		Total forecasted \$5307 funds per the plan is \$210M.		
	<b>FY2015 Total</b> July 2014 - June 2015	---	---	N/A				
	<b>FFGA Financial Plan</b> Oct. 16, 2009 - June 2015	---	---	N/A				

Activity	Current Quarter (Q4 FY15)				Inception to Date				Comments and Legend	
	April, May, June 2015				January 2007 - June 2015					
	Actual	Plan	Variance	Status	Actual	Plan	Variance	Status		
<b>For the remainder of the Balanced Scorecard, reporting will be based on Current Quarter and Inception to Date data.</b>										
25	<b>Project Budget</b>									
26	FFGA Baseline Project Budget	N/A	N/A	N/A	○	\$5,122	\$5,122	N/A	●	\$M FFGA Baseline Project Budget (including contingencies and FTA-eligible finance charges), in accordance with FTA New Starts project guidelines.
27	Committed (\$)	\$105	---	---	●	\$3,083	\$4,447	(\$1,364)	●	\$M Total Committed (awarded Contract Values + approved Change Orders) this quarter and to date vs. the current Total FFGA Project Budget, excluding remaining contingencies and finance charges. Contract awards have been shifted to future years due to AIS delays and the repackaging of contracts. A new baseline budget is being created. HART is implementing mitigation measures to maintain a late 2019 full revenue service date.
28	Committed (%)	2.4%	---	---	●	69.3%	---	N/A	●	% \$M Committed of the Inception to Date current Plan FFGA Project Budget, excluding contingencies and finance charges.
29	Incurred (\$M)	\$136	---	---	●	\$1,581	\$4,447	(\$2,866)	●	\$M Incurred (Expenditures + approved Requests for Payment) this quarter and to date vs. the current Total FFGA Project Budget, excluding remaining contingencies and finance charges. The plan is based on the original program cost curve issued in 2009 and is projected to be rebaselined in mid-2015. HART is implementing mitigation measures to maintain a late 2019 full revenue service date. The amounts reflected are due in part to the construction delays.
30	Incurred (%)	3%	---	---	●	36%	---	---	●	% \$M Incurred (Expenditures + approved Requests for Payment) of the Inception to Date current Plan FFGA Project Budget, excluding contingencies and finance charges.
31	Estimate at Completion (EAC)	N/A	N/A	N/A	●	\$5,715	\$5,122	N/A	●	\$M current forecasted vs. original Estimate at Completion (EAC = contract values as budgeted or awarded + executed change orders + pending and potential changes). Forecast includes revised cost estimates for future construction contracts projecting higher than their respective FFGA Budget.
32	<b>Contingency</b>									
33	Allocated Cost Contingency	(\$17)	N/A	N/A	●	\$447	\$542	(\$94)	●	Current Quarter = Allocated Project Contingency debited or credited for the quarter, Inception to Date = Current Budget Allocated Project Contingency vs. the Baseline Budget Allocated Project Contingency. Revised cost estimates for future construction contracts includes additional contingency required for those contracts.
34	Unallocated Cost Contingency	\$8	N/A	N/A	●	\$54	\$102	(\$48)	●	Current Quarter = Unallocated Project Contingency debited or credited for the quarter. The increase in Unallocated Contingency is due to transfers from contracts with surplus Allocated Contingency to Unallocated Contingency. Inception to Date = Current Budget Unallocated Project Contingency vs. the Baseline Budget Unallocated Contingency. Revised cost estimates for future construction contracts includes additional contingency required for those contracts.
35	Total Project Cost Contingency = Allocated + Unallocated	(\$9)	N/A	N/A	●	\$502	\$644	(\$142)	●	See the HART Progress Report for more detailed information on contingency. Current Quarter = Total Project Contingency usage, Inception to Date = Current Budget Project Contingency value vs. Baseline Budget Project Contingency. Revised cost estimates for future construction contracts includes additional contingency required for those contracts.
36	Schedule Contingency	0	N/A	N/A	●	1	20	(19)	●	Schedule contingency has been further reduced due to the protest of the award for Farrington Highway Station Group Construction package and the new procurement strategy to go Design-Build on the east section of the guideway and stations. Revised target Full Opening date is December 2019.
37	<b>PROJECT DELIVERY - OVERALL</b>									
38	<b>Overall Progress [Positive = ahead of Late Plan; Negative = behind Late Plan]</b>									
39	Overall Project Progress Completed	2.8%	6.2%	(3.4%)	●	36.2%	47.7%	(11.5%)	●	% Complete of Final Design and Construction contracts (FD, DBB-DBOM design levels-of-effort and DB, DBB, DBOM and E/E construction) actual vs. late plan. Revised project schedules for WOFH, MSF and KHG have been incorporated into the overall project progress curve and the interim opening will likely be 2018. HART has canceled the solicitation to build the first nine rail stations and HART has repackaged the original contract into three smaller contracts. HART has also canceled the solicitation for the Airport-City Center Guideway and Utilities Construction Contract and will repackage the Airport Section Guideway and Stations & City Center Guideway and Stations into Design-Build contracts and an advanced City Center Utility and Civil Work construction package.
40	Overall Design Progress Completed	1.0%	3.3%	(2.3%)	●	85.7%	94.5%	(8.8%)	●	% Complete of Final Design contracts & DB-DBOM design levels-of-effort actual vs. late plan. The design progress schedule has been rebaselined and the interim opening will likely be 2018. Due to bids coming in higher than HART had budgeted, HART has canceled the solicitation to build the first nine rail stations and repackaged that contract into three smaller contracts. Value Engineering and design modifications are being performed to improve on pricing.
41	Overall Construction Progress Completed	2.3%	6.4%	(4.1%)	●	27.6%	40.0%	(12.4%)	●	% Completion of Construction (DB, DBB, DBOM & E/E) contracts vs. planned. The construction progress schedule has been rebaselined and includes revised project schedules for WOFH, MSF and KHG DB contracts. HART has canceled the solicitation to build the first nine rail stations and HART has repackaged the original contract into three smaller contracts. The change will likely delay by one year the planned opening of the first ten miles of the rail system between Aloha Stadium and east Kapolei. HART has also canceled the solicitation for the Airport-City Center Guideway and Utilities Construction Contract and will repackage the Airport Section Guideway and Stations & City Center Guideway and Stations into Design-Build contracts and an advanced City Center Utility and Civil Work construction package.
42	Overall Utility Progress Completed	18.0%	12.5%	+5.5%	●	32.8%	38.6%	(5.8%)	●	% Completion of Utilities progress based on the weighted average progress of the Design-Build and Design-Bid-Build utilities level of effort. Status for the Current Quarter and Inception to Date are red as utility relocations are affecting construction progress. HART's CEO and staff are meeting with HECO's executive management on a bi-weekly basis to attempt to mitigate impacts to HART's construction efforts. Although the two agencies are working together, the impacts are now affecting both design and construction efforts.

Activity	Current Quarter (Q4 FY15)				Inception to Date				<b>Comments and Legend</b>  On track or ahead of plan.  Immediate attention needed; Requires recovery/resolution.  Monitoring.  No current target/activity to date; Action pending.  Monitoring; Requires special attention. N/A Not Applicable. TBD To be determined.  New Balanced Scorecard items are shaded in blue for ease of identification.  Status color changes are shaded in yellow.	
	April, May, June 2015				January 2007 - June 2015					
	Actual	Plan	Variance	Status	Actual	Plan	Variance	Status		
43	<b>Contracts Awarded</b>									
44	Total Number of Contracts Awarded	2	2	-0-	●	40	40	-0-	●	Contracts awarded: Ramp H2R2 Construction Contract and Farrington Highway Station Group Construction Contract. For a full list of contracts awarded, please see the HART Progress Report.
45	Total Value of Contracts Awarded	\$84.20	\$58.66	+\$25.5	●	\$3,257.97	\$3,298.83	(\$40.9)	●	\$M Awarded. The plan numbers for the Farrington Highway Station Group are based on the FTA Full Funding Grant Agreement Contract Packaging Plan (CPP) contracts. The Ramp H2R2 Construction Contract plan numbers are based on the independent cost estimate because the contract does not have a line item in the FTA Full Funding Grant Agreement Contract Packaging Plan. The Ramp H2R2 Construction Contract was originally a part of the Kamehameha Highway Station Group Construction Contract, but was extracted to become a separate contract.
46	<b>Change Orders</b>									
47	Change Orders (#)	16	N/A	N/A	●	217	N/A	N/A	●	# Change Orders executed this quarter (7 Final Design, 7 Construction and 2 Professional Services).
48	Change Orders (\$)	\$9.4	N/A	N/A	●	\$379.3	N/A	N/A	●	\$M Change Orders executed this quarter (\$0.95M Final Design, \$0.73M Construction and \$7.7M Professional Services). These change orders are reducing our allocated and unallocated contingency.
49	<b>Claims</b>									
50	Claims Filed	0	0	N/A	○	0	0	N/A	○	# Claims filed vs. anticipated.
51	Claims Resolved	0	0	N/A	○	0	0	N/A	○	# Claims resolved vs. filed.
52	<b>Agreements*</b>									
53	Utility Agreements - Engineering Services	0	0	-0-	●	28	28	0	●	Inception to Date Plan = total number of agreements planned for the project WOFH - all 9 agreements executed. KHG - all 10 agreements executed. KHG/Airport/City Center - 1 agreement executed. Airport/City Center - all 8 agreements executed.
54	Utility Agreements - Construction Agreement	2	4	(2)	●	17	23	(6)	●	Inception to Date Plan = total number of agreements planned for the project WOFH - all 7 agreements executed. KHG - all 6 agreements executed. Airport - 3 of the 4 planned are executed. City Center - 1 of the 6 planned are executed.
55	Total Utility Agreements	2	4	(2)	●	45	51	(6)	●	Inception to Date Plan = total number of agreements planned for the project WOFH - all 16 agreements executed. KHG - all 16 executed. KHG/Airport/City Center ESA - 1 agreement planned/executed. Airport/City Center ESA - all 8 agreements executed. Airport Construction - 3 agreements executed (4 agreements planned). City Center Construction - 1 agreement executed (6 agreements planned). The status is based on the potential for construction to be delayed.
56	HDOT Master Agreements/Joint Use & Occupancy	0	0	-0-	●	2	2	0	●	Inception to Date Plan = total number of agreements planned for the project WOFH and a combined Master Agreement for KHG, Airport and City Center sections are executed.

Project Progress (continued)

	Activity	Current Quarter (Q4 FY15)				Inception to Date				<b>Comments and Legend</b> On track or ahead of plan.  Immediate attention needed; Requires recovery/resolution. Monitoring.  No current target/activity to date; Action pending. Monitoring; Requires special attention. N/A Not Applicable. TBD To be determined. New Balanced Scorecard items are shaded in blue for ease of identification.  Status color changes are shaded in yellow.
		April, May, June 2015				January 2007 - June 2015				
		Actual	Plan	Variance	Status	Actual	Plan	Variance	Status	
57	Third-Party Agreements	0	5	(5)	●	9	21	(12)	●	Data is current as of June 17, 2015. Inception to Date Plan = total number of agreements planned for the project which may vary each quarter due to advancement of design. Actual numbers were previously based on the property being immediately available for construction. The actual numbers are now based on "site control obtained." Properties for which HART has obtained site control means that the contractor shall have unrestricted access to the property no later than the NTP date. High priority agreements which could impact ongoing construction are in <b>bold and in red</b> . A master agreement and its ancillary agreements are counted as one entity. <b><u>AGREEMENTS NEEDED FOR SITE CONTROL – YET TO BE OBTAINED</u></b> <b>WOFH, KHG, Airport:</b> -U.S. Navy Easement Agreements (17 easements; site control has since been obtained on June 25, 2015) <b>WOFH, KHG, Airport, City Center:</b> -City - Various parcels (DFM, DTS, BFS, DPP) <b>KHG, Airport:</b> -U.S. Navy Additional Licenses & Easements (Site control has since been obtained on June 25, 2015) <b>WOFH:</b> -LCC (UH Leeward Community College) -UHWO (UH -West O'ahu) <b>Airport:</b> -U.S. Post Office Honolulu Processing Center <b>City Center:</b> -HCC (UH Honolulu Community College) -OCCC (Dept. of Public Safety) -GSA/Federal Court House -HCDA (Hawaii Community Development Authority) -DAGS (Dept. of Accounting & General Services) -DAGS/DBEDT/HHFDC <b><u>AGREEMENTS WITH SITE CONTROL OBTAINED</u></b> <b>WOFH:</b> -D.R. Horton -DLNR (Dept. of Land & Natural Resources) for Kapolei Park & Ride -DOE (Dept. of Education)/DLNR for Waipahu High School -DHHL (Dept. of Hawaiian Home Lands) for MSF -DPP (City Dept. of Parks & Recreation) for MSF drainage <b>KHG:</b> -UH Urban Gardens -Aloha Stadium <b>AIRPORT:</b> -DFM (City Dept. of Facility Maintenance) for Kamehameha Hwy/Makalapa Manor -DLNR (Dept. of Land & Natural Resources) for Keehi Lagoon
58	<b>Real Estate/Right-of-Way (ROW)</b>									
59	Acquisitions*	*Data is current as of June 17, 2015. Inception to Date Plan numbers are the total number needed for the project and may vary each quarter due to advancement of design. Actual numbers were previously based on the property being immediately available for construction. The actual numbers are now based on "site control obtained." Properties for which HART has obtained site control means that the contractor shall have unrestricted access to the property no later than the NTP date. Data is provided by the Real Estate Acquisition Database (READ).								
60	WOFH Full Acquisitions	0	0	-0-	●	14	14	-0-	●	Site control obtained for all full acquisitions in the WOFH section.
61	WOFH Partial Acquisitions	1	2	(1)	●	1	2	(1)	●	Finalizing agreements for the remaining partial acquisition.
62	Summary WOFH Acquisitions (Full + Partial)	1	2	(1)	●	15	16	(1)	●	
63	KHG Full Acquisitions	0	0	-0-	●	3	3	-0-	●	Site control obtained for all full acquisitions in the KHG section.
64	KHG Partial Acquisitions	0	1	(1)	●	3	4	(1)	●	Working to complete negotiations. This remaining parcel does not impact the construction schedule.
65	Summary KHG Acquisitions (Full + Partial)	0	1	(1)	●	6	7	(1)	●	

	Activity	Current Quarter (Q4 FY15)				Inception to Date				<b>Comments and Legend</b> <span style="color: green;">●</span> On track or ahead of plan. <span style="color: red;">●</span> Immediate attention needed; Requires recovery/resolution. <span style="color: yellow;">●</span> Monitoring. <span style="border: 1px solid black; border-radius: 50%; width: 10px; height: 10px; display: inline-block;"></span> No current target/activity to date; Action pending. <span style="color: orange;">●</span> Monitoring; Requires special attention.    N/A Not Applicable.    TBD To be determined. <span style="background-color: #e0f0ff; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> New Balanced Scorecard items are shaded in blue for ease of identification. <span style="background-color: #ffff00; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> Status color changes are shaded in yellow.
		April, May, June 2015				January 2007 - June 2015				
		Actual	Plan	Variance	Status	Actual	Plan	Variance	Status	
66	Airport Full Acquisitions	0	0	-0-	●	5	5	-0-	●	Site control obtained for all full acquisitions in the Airport section. Status for the Current Quarter has changed from orange to green due to obtaining site control. Although site control has been obtained, the status for Inception to Date has changed from red to orange due to continuing negotiations and ongoing relocation activity.
67	Airport Partial Acquisitions	1	3	(2)	●	1	3	(2)	●	Offers have been tendered on outstanding partial acquisitions and are in negotiations. HART will work to obtain site control to ensure construction site access. Status for the Current Quarter and Inception to Date have changed from red to orange due to project schedule and extended negotiations.
68	<i>Summary Airport Acquisitions (Full + Partial)</i>	1	3	(2)	●	6	8	(2)	●	Status for the Current Quarter and Inception to Date have changed from red to orange.
69	City Center Full Acquisitions	1	1	-0-	●	16	20	(4)	●	Appraising properties and preparation of offers are ongoing. HART has received approval from the FTA to utilize possession and use agreements in an effort to promptly obtain site control of properties. Status for the Current Quarter has changed from orange to green because site control has been obtained for the property needed for the quarter. Status for Inception to Date is orange because the deadline for completion of acquisitions has changed due to design and construction timeline adjustments.
70	City Center Partial Acquisitions	1	19	(18)	●	5	68	(63)	●	Appraising properties and preparation of offers are ongoing. HART has received approval from the FTA to utilize possession and use agreements in an effort to promptly obtain site control of properties. Status for the Current Quarter and Inception to Date is orange because the deadline for completion of acquisitions has changed due to design and construction timeline adjustments.
71	<i>Summary City Center Acquisitions (Full + Partial)</i>	2	20	(18)	●	21	88	(67)	●	Status for the Current Quarter and Inception to Date is orange because the deadline for completion of acquisitions has changed due to design and construction timeline adjustments.
72	Expenditures for Acquisitions	N/A	N/A	N/A	●	\$72.6	\$83.2	\$10.6	●	\$M in expenditures.
73	<b>Easements*</b>	<i>*Data is current as of June 17, 2015. Inception to Date Plan numbers are the total number needed for the project and may vary each quarter due to advancement of design. Actual numbers were previously based on the property being immediately available for construction. The actual numbers are now based on "site control obtained." Properties for which HART has obtained site control means that the contractor shall have unrestricted access to the property no later than the NTP date. Data is provided by the Real Estate Acquisition Database (READ)</i>								
74	WOFH Easements	0	2	(2)	●	1	3	(2)	●	Negotiations are ongoing on the remaining non-government easements including requests for right of entry for necessary work in WOFH. Status for the Current Quarter and Inception to Date have changed from red to orange because there is no impact on the construction schedule.
75	KHG Easements	0	0	-0-	●	0	0	-0-	●	There are no easements in this section.
76	Airport Easements	0	6	(6)	●	0	8	(8)	●	Appraising properties and preparation of offers are ongoing. HART has received approval from the FTA to utilize possession and use agreements in an effort to promptly obtain site control of properties. Status for the Current Quarter and Inception to Date are red due to U.S. Post Office concerns and document processing.
77	City Center Easements	0	15	(15)	●	0	25	(25)	●	Appraising properties and preparation of offers are ongoing. HART has received approval from the FTA to utilize possession and use agreements in an effort to promptly obtain site control of properties. Status for the Current Quarter and Inception to Date is orange because the deadline for completion of easements has changed due to design and construction timeline adjustments.
78	<i>Summary Easements</i>	0	23	(23)	●	1	36	(35)	●	
79	<b>Safety</b>									
80	HART OSHA Reportable Injuries	0	0	-0-	●	0	0	-0-	●	HART # Occupational Safety and Health Agency (OSHA) Reportable Injuries to date. Reportable incidents, requiring OSHA to be notified within 8 hours, include the death of an employee or hospitalization of three or more employees. For additional information on recordable incidents, please see the HART Progress Report.
81	Contractor OSHA Reportable Injuries	0	0	-0-	●	0	0	-0-	●	Contractor's # Occupational Safety and Health Agency (OSHA) Reportable Injuries to date. Reportable incidents, requiring OSHA to be notified within 8 hours, include the death of an employee or hospitalization of three or more employees. For additional information on recordable incidents, please see the HART Progress Report.
82	<b>Quality Assurance (QA)</b>									
83	Completion of QA Audits	2	2	-0-	●	77	63	+14	●	# QA Audits of HART, consultants, contractors and suppliers completed vs. planned. Buy America Audits are included.
84	Successful Closure of Design NCRs	1	0	+1	●	32	32	-0-	●	# Design Non-Conformance Reports (NCRs) closed vs. issued. For more information on NCRs, please see the HART Progress Report.
85	Successful Closure of Construction NCRs	203	217	(14)	●	507	606	(99)	●	# Construction NCRs closed vs. issued. For more information on NCRs, please see the HART Progress Report. Status for the Current Quarter has changed from green to yellow.
86	<b>Economic Multipliers [Negative = below plan]</b>									
87	DBE Participation (%)	0.22%	0.13%	+0.09%	●	1.43%	13%	(11.57%)	●	% actual vs. target participation rate of Disadvantaged Business Enterprises (DBE) to date since Sept. 24, 2007. The planned DBE participation rate is an overall project goal.
88	DBE Participation (\$)	\$3.89	\$2.29	+\$1.60	●	\$25.15	\$229	(\$203.85)	●	\$M actual vs. target participation of DBE to date since Sept. 24, 2007. The planned DBE participation rate is an overall project goal.

Project Progress (continued)

	Activity	Current Quarter (Q4 FY15)				Inception to Date				<b>Comments and Legend</b> <span style="color: green;">●</span> On track or ahead of plan. <span style="color: red;">●</span> Immediate attention needed; Requires recovery/resolution. <span style="color: yellow;">●</span> Monitoring. <span style="border: 1px solid black; border-radius: 50%; width: 10px; height: 10px; display: inline-block;"></span> No current target/activity to date; Action pending. <span style="color: orange;">●</span> Monitoring; Requires special attention.    N/A Not Applicable.    TBD To be determined. <span style="background-color: #e0f0ff; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> New Balanced Scorecard items are shaded in blue for ease of identification. <span style="background-color: #ffff00; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> Status color changes are shaded in yellow.	
		April, May, June 2015				January 2007 - June 2015					
		Actual	Plan	Variance	Status	Actual	Plan	Variance	Status		
89	<b>PERSONNEL</b>										
90	<b>Workforce Development</b>	HART Staffing Level	4	0	+4	●	127	139	(12)	●	# Current HART Full-Time Equivalent (FTE) vs. planned positions in the FY15 Operating Budget. There are 127 FTEs onboard as of June 30, 2015. This includes 106 City employees and 21 Project Management Support Consultant (PMSC) employees. The actual number reported in "Current Quarter" reflects all new hires for the quarter. The "Inception to Date" numbers reflect the total number of employees onboard as of June 30, 2015.
91		Direct Project Jobs Created	----	----	----	○	1,502	----	----	○	# Direct project jobs created. Actual number reflects either input from contractors or agencies, or a calculated count based on invoices presented to HART.
92	<b>Transit-Oriented Development (TOD) Planning*</b>									*TOD planning is being overseen by the city Department of Planning and Permitting and the HCDA	
93	<b>Partnerships</b>	City Department of Planning and Permitting Draft TOD Plans	0	0	N/A	●	10	14	N/A	●	City Department of Planning and Permitting (DPP) is responsible for TOD plans for 19 of the 21 stations. A total of 10 stations have Draft TOD neighborhood plans at this time. DPP started developing Draft TOD plans for the remaining 4 stations: Pearl Harbor Naval Base, Airport, Lagoon Drive and Aloha Stadium. The Ala Moana TOD plan is currently under public review. The remaining Draft TOD plans will be sent to City Council for review and adoption during the third and fourth quarters of 2015. In the interim, the Legislature has adopted Bill 71 Land Use Ordinance (LUO) Amendment Relating to Interim Plan Development Permits for TOD, which will allow for negotiations on TOD projects as per the Draft TOD plans before zoning is in place.
94		Hawai'i Community Development Authority Draft TOD Overlay Plan	0	0	N/A	●	2	2	N/A	●	HCDA developed a Draft TOD Overlay Plan for the areas around Kaka'ako and Civic Center Stations. It will be finalized in the Kaka'ako Environmental Impact Statement. HART submitted comments to the Draft EIS for TOD in the Kaka'ako Community District on Feb. 20, 2015.
95		Stations with Final TOD Plans	0	0	N/A	●	5	5	N/A	●	The Waipahu Neighborhood TOD plan (Waipahu and West Loch Stations) and Aiea Pearl City TOD plan (LCC, Pearl Highlands and Pearlridge Stations) have been adopted.
96		<i>Total Stations with Draft or Final TOD Plans</i>	<i>0</i>	<i>0</i>	<i>N/A</i>	●	<i>17</i>	<i>21</i>	<i>N/A</i>	●	<i>TOD plans are being created for 21 stations.</i>
97	<b>PUBLIC OUTREACH</b>										
98	<b>Customer Perspective</b>	Build a Social Media Community	109	----	N/A	●	2,820	----	N/A	●	# of unique Facebook followers.
99		Proactive Community Outreach: Neighborhood Board Meetings	26	----	N/A	●	994	----	N/A	●	# Neighborhood Board Meetings in which HART has participated to date since 2006.
100		Proactive Community Outreach: Presentations/Events	38	----	N/A	●	1,815	----	N/A	●	# Events in which HART has participated to date since 2006.
101	<b>SERVICE DELIVERY</b>										
102	<b>Customer Perspective</b>	Fare Collection System				○				○	TBD
103		Bus-Rail Integration Plan				○				○	In April 2014, Bus-Rail Integration Plans were issued. The plans are subject to change and do not reflect operating costs.
104		HART Operating Organization Plan				○				○	TBD
105		HART Service Policy/Standards				○				○	TBD
106	<b>LIVABILITY</b>										
107	<b>Customer Perspective</b>	HART Sustainability Policy				○				○	TBD