

Activity		Time Period	Actual	Plan	Variance	Status	Comments and Legend
							<p>● On track or ahead of plan. ● Immediate attention needed; Requires recovery/resolution.</p> <p>● Monitoring. ○ No current target/activity to date; Action pending.</p> <p>● Monitoring; Requires special attention. N/A Not Applicable. TBD To be determined.</p> <p>■ New Balanced Scorecard items are shaded in blue for ease of identification. ■ Status color changes are shaded in yellow.</p>
For Project Finances, reporting will be based on Current Quarter, Fiscal Year (FY), FFGA Financial Plan and Inception to Date data as appropriate.							
Project Finances							
Operating Budget [Negative = below Plan]							
Operating Expenditures	Current Quarter (Q4 FY16) April, May, June 2016	\$5.8	\$5.3	\$0.5	●	<p>For Current Quarter monitoring purposes: \$21.2M FY16 Total Budget (before debt svc.)/4 quarters = \$5.3M.</p> <p>The Plan number for Inception to Date = the FY12 to Q4 FY16 budgets + actual expenditures for fiscal years 2007 through 2011.</p> <p>The Plan number for the Financial Plan = the FY12 to Q4 FY16 budgets + actual expenditures for Oct. 16, 2009 through FY11.</p> <p>*Inception is from January 2007 when General Excise Tax (GET) surcharge revenue, interest revenue and expenditures were first reported in the City's FY2007 Comprehensive Annual Financial Report (CAFR) in the Transit Fund which also includes expenditures for other City Departments [e.g., Department of Planning and Permitting (DPP) for Transit-Oriented Development (TOD) expenditures, Budget and Fiscal Services (BFS) and City Council which were paid with GET surcharge revenues].</p>	
	FY2016 Total July 2015 - June 2016	\$17.9	\$21.2	(\$3.3)	●		
	FFGA Financial Plan Oct. 16, 2009 - June 2016	\$93.9	\$118.2	(\$24.4)	●		
	Inception* to Date Jan. 2007 - June 2016	\$97.8	\$122.2	(\$24.4)	●		
Capital Budget [Negative = below Plan]							
Capital Expenditures	Current Quarter (Q4 FY16) April, May, June 2016	\$158.0	\$195.7	(\$37.6)	●	<p>Plan amounts are per the Full Funding Grant Agreement (FFGA) Financial Plan.</p> <p>*Inception is from January 2007 when GET surcharge revenue, interest revenue and expenditures were first reported in the City's FY2007 Comprehensive Annual Financial Report (CAFR) in the Transit Fund.</p> <p>The Plan numbers for Inception to Date = the Plan amounts from 10/16/2009 to 06/30/2016 + actual expenditures for fiscal year 2007 through 10/15/2009.</p> <p>The expenditures for fiscal years 2007 to 2011 were reconciled to the expenditures reported in the Transit Fund included in the City's CAFR report.</p> <p>The "Current Quarter" and "FY16 Total" actual amounts are on a cash basis. All audit adjustments for the previous years are now reflected in the "FFGA Financial Plan" and "Inception to Date" actual amounts.</p> <p>Actual expenditure amounts continue to be below plan due to contractor work lagging, slow station construction starts, and schedule of milestones billing. The Master Project Schedule was presented to the Board in October and in November. Key remaining bid packages are the Airport and City Center Design-Build packages, both of which are under procurement.</p>	
	FY2016 Total July 2015 - June 2016	\$572.3	\$732.7	(\$160.4)	●		
	FFGA Financial Plan Oct. 16, 2009 - June 2016	\$2,114.1	\$3,779.7	(\$1,665.6)	●		
	Inception* to Date Jan. 2007 - June 2016	\$2,197.7	\$3,863.3	(\$1,665.6)	●		
Revenues [Negative = below Plan]							
GET Collections							
Net GET Surcharge Receipts	Current Quarter (Q4 FY16) April, May, June 2016	\$61.0	\$58.7	+\$2.2	●	<p>GET receipts are reported on a cash basis. The \$61.0M received in April 2016 is for the Jan.-March 2016 quarter. The Current Quarter plan is based on annual reporting.</p> <p>\$3,291M = Total Net GET Surcharge revenue forecast for FYs 2010-2023. Actual amounts from inception are the collections from January 2007 to 04/30/2016. The \$1,735.4M Plan amount is equal to the Financial Plan amount of \$1,357.0M from the Project Start date of 10/16/2009 to 03/31/2016 plus \$378.4M collected prior to the Project Start Date.</p> <p>GET surcharge revenue collected prior to Oct. 16, 2009 is included in the Financial Plan as beginning cash balance of \$298M (actual GET collections of \$378M before Oct. 16, 2009, less expenditures of \$80M during that same period).</p> <p>*Inception is from January 2007 when GET surcharge revenue, interest revenue and expenditures were first reported in the City's FY2007 Comprehensive Annual Financial Report (CAFR) in the Transit Fund.</p> <p>On Jan. 27, 2016 the City Council of Honolulu passed Bill 23 which extended the GET surcharge to Dec. 31, 2027. The planned amounts for funding will be adjusted in a future Balanced Scorecard to reflect the extension of the GET surcharge.</p> <p>Status for the Current Quarter has changed from yellow to green.</p>	
	FY2016 Total July 2015 - June 2016	\$229.3	\$235.6	(\$6.2)	●		
	FFGA Financial Plan Oct. 16, 2009 - June 2016	\$1,320.2	\$1,357.0	(\$36.8)	●		
	Inception* to Date Jan. 2007 - June 2016	\$1,698.6	\$1,735.4	(\$36.8)	●		
Federal Grants							
Federal Grant Funds New Starts \$5309 (Reimbursed)	Current Quarter (Q4 FY16) April, May, June 2016	\$44.1	\$0	+\$44.1	●	<p>Forecasted Federal Transit Administration (FTA) Uses by fiscal years, per HART's (Honolulu Authority for Rapid Transportation) 6/2012 Financial Plan, are FY2011 \$21M; FY2012 \$99M; FY2013 \$375M, FY2014 \$325M, FY2015 \$250M, FY2016 \$250M: Total \$1,320M.</p> <p>The variance for FFGA Financial Plan indicates the prior fiscal years' appropriated amounts not yet used.</p>	
	FY2016 Total July 2015 - June 2016	\$157.6	\$250	(\$92.4)	●		
	FFGA Financial Plan Oct. 16, 2009 - June 2016	\$569.0	\$1,320.0	(\$751.0)	●		
Federal Grant Funds \$5307 (Reimbursed)	Current Quarter (Q4 FY16) April, May, June 2016	---	---	N/A		<p>Total forecasted \$5307 funds per the FFGA financial plan is \$210M. This section will be removed after the FFGA financial plan has been updated.</p>	
	FY2016 Total July 2015 - June 2016	---	---	N/A			
	FFGA Financial Plan Oct. 16, 2009 - June 2016	---	---	N/A			

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		April, May, June 2016				January 2007 - June 2016				
		Actual	Plan	Variance	Status	Actual	Plan	Variance	Status	
For the remainder of the Balanced Scorecard, reporting will be based on Current Quarter and Inception to Date data.										
25	Project Budget									
26	FFGA Baseline Project Budget	N/A	N/A	N/A	○	\$5,122	\$5,122	N/A	●	\$M FFGA Baseline Project Budget (including contingencies and FTA-eligible finance charges), in accordance with FTA New Starts project guidelines.
27	Committed (\$)	\$52	---	---	●	\$3,341	\$4,483	(\$1,142)	●	\$M Total Committed (awarded Contract Values + approved Change Orders) this quarter and to date vs. the current Total FFGA Project Budget, excluding remaining contingencies and finance charges. Contract awards have been shifted to future years due to Archaeological Inventory Survey (AIS) delays and the repackaging of contracts. A new baseline budget and Master Project Schedule is being developed.
28	Committed (%)	1.2%	---	---	●	74.5%	---	N/A	●	% \$M Committed of the Inception to Date current Plan FFGA Project Budget, excluding contingencies and finance charges.
29	Incurring (\$M)	\$165	---	---	●	\$2,200	\$4,483	(\$2,283)	●	\$M Incurred (Expenditures + approved Requests for Payment) this quarter and to date vs. the current Total FFGA Project Budget, excluding remaining contingencies and finance charges. The plan is based on the original program cost curve issued in 2009 and is projected to be rebaselined in 2016.
30	Incurring (%)	4%	---	---	●	49%	---	---	●	% \$M Incurred (Expenditures + approved Requests for Payment) of the Inception to Date current Plan FFGA Project Budget, excluding contingencies and finance charges.
31	Estimate at Completion (EAC)	N/A	N/A	N/A	●	\$6,479	\$5,122	N/A	●	\$M current forecasted vs. original Estimate at Completion (EAC = contract values as budgeted or awarded + executed change orders + pending and potential changes). Forecast includes revised cost estimates presented at the Oct. 15, 2015 HART Board of Directors meeting. On June 6, 2016, in anticipation of the Project Management Oversight Contractor's (PMOC's) findings in its final 2016 Risk Refresh report, the FTA required that HART submit a Recovery Plan demonstrating that HART is taking every reasonable measure to mitigate cost overruns and minimize the delay to opening the project for revenue operations. The PMOC's predicted EAC values, not including finance costs, were \$7.338 billion and \$7.623 billion for the p50 and p65 probability levels, respectively, based on FTA's Beta Range model.
32	Contingency									
33	Allocated Cost Contingency	(\$2)	N/A	N/A	●	\$440	\$542	(\$102)	●	Current Quarter = Allocated Project Contingency debited or credited for the quarter, Inception to Date = Current Budget Allocated Project Contingency vs. the Baseline Budget Allocated Project Contingency. Contingency will be added to future construction contracts based on the value of the independent cost estimates. Status for Inception to Date has changed from orange to red due to the FTA requiring HART to submit a Recovery Plan demonstrating that HART is taking every reasonable measure to mitigate cost overruns and minimize the delay to opening the project for revenue operations.
34	Unallocated Cost Contingency	(\$6)	N/A	N/A	●	\$26	\$102	(\$76)	●	Current Quarter = Unallocated Project Contingency debited or credited for the quarter. Inception to Date = Current Budget Unallocated Project Contingency vs. the Baseline Budget Unallocated Contingency. Contingency will be added to future construction contracts based on the value of the independent cost estimates. Status for Inception to Date has changed from orange to red due to the FTA requiring HART to submit a Recovery Plan demonstrating that HART is taking every reasonable measure to mitigate cost overruns and minimize the delay to opening the project for revenue operations.
35	Total Project Cost Contingency = Allocated + Unallocated	(\$8)	N/A	N/A	●	\$466	\$644	(\$177)	●	See the HART Progress Report for more detailed information on contingency. Current Quarter = Total Project Contingency usage for the quarter, Inception to Date = Current Budget Project Contingency value vs. Baseline Budget Project Contingency. Contingency will be added to future construction contracts based on the value of the independent cost estimates. Status for Inception to Date has changed from orange to red due to the FTA requiring HART to submit a Recovery Plan demonstrating that HART is taking every reasonable measure to mitigate cost overruns and minimize the delay to opening the project for revenue operations.
36	Schedule Contingency	0	N/A	N/A	●	0	20	(20)	●	Schedule contingency has been fully utilized due to delays in award caused by protests of several of the bids for recent construction packages and the new procurement strategy to go Design-Build on the east section of the guideway and stations. The target Full Opening is in mid-to-late 2024 due to the extended procurement of the Airport and City Center packages and an extended construction duration contemplated for the City Center Guideway and Stations due to the increased level of utility scope added.

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	April, May, June 2016				January 2007 - June 2016				● On track or ahead of plan. ● Immediate attention needed; Requires recovery/resolution. ● Monitoring. No current target/activity to date; Action pending. ● Monitoring; Requires special attention. N/A Not Applicable. TBD To be determined.	
	Actual	Plan	Variance	Status	Actual	Plan	Variance	Status		
37	PROJECT DELIVERY - OVERALL									
38	Overall Progress [Positive = ahead of Late Plan; Negative = behind Late Plan]*									
	* All progress charts reflect early program expectations regarding the type of contract, timing of award, design, and execution of the nine western stations, eastern guideway and stations, and utilities work. These contracts have been repackaged and rescheduled to later dates and once the overall schedule is rebaselined, the cost curves will be revised to reflect the contract approved dates at that time.									
39	Overall Project Progress Completed	4.1%	5.6%	(1.5%)	●	50.4%	72.7%	(22.3%)	●	% Complete of Final Design and Construction contracts [Final Design (FD), Design-Bid-Build (DBB)-Design-Build-Operate-Maintain (DBOM) design levels-of-effort and Design-Build (DB), DBB, DBOM and Elevator/Escalator (E/E) construction] actual vs. late plan. With the extension of the GET, the curves are under review. HART has canceled the solicitation to build the first nine rail stations and HART has repackaged the original contract into three smaller bid packages. All three have been bid, and Farrington Highway Station Group (FHS) and West O'ahu Station Group (WOSG) have received Notices to Proceed. HART has also canceled the solicitation for the Airport-City Center Guideway and Utilities Construction Contract and has repackaged the Airport Section Guideway and Stations & City Center Guideway and Stations into Design-Build contracts. Status for Inception to Date has changed from yellow to red due to the FTA requiring HART to submit a Recovery Plan demonstrating that HART is taking every reasonable measure to mitigate cost overruns and minimize the delay to opening the project for revenue operations.
40	Overall Design Progress Completed	0.8%	0.3%	+0.5%	●	89.5%	99.6%	(10.1%)	●	% Complete of Final Design contracts & DB-DBOM design levels-of-effort actual vs. late plan. With the extension of the GET, the curves are under review. Due to bids coming in higher than HART had budgeted, HART has canceled the solicitation to build the first nine rail stations and repackaged that contract into three smaller contracts. Value Engineering and design modifications have been performed to improve on pricing.
41	Overall Construction Progress Completed	4.8%	6.5%	(1.7%)	●	43.6%	66.4%	(22.8%)	●	% Completion of Construction (DB, DBB, DBOM & E/E) contracts vs. planned. With the extension of the GET, the curves are under review. HART has canceled the solicitation to build the first nine rail stations and HART has repackaged the original contract into three smaller contracts. HART has also canceled the solicitation for the Airport-City Center Guideway and Utilities Construction Contract and has repackaged the Airport Section Guideway and Stations & City Center Guideway and Stations into Design-Build contracts. Status for Inception to Date has changed from yellow to red due to the FTA requiring HART to submit a Recovery Plan demonstrating that HART is taking every reasonable measure to mitigate cost overruns and minimize the delay to opening the project for revenue operations.
42	Overall Utility Progress Completed	3.1%	7.4%	(4.3%)	●	45.7%	95.2%	(49.5%)	●	% Completion of Utilities progress based on the weighted average progress of the Design-Build and Design-Bid-Build utilities level of effort. Status for the Current Quarter and Inception to Date are red as utility relocations are affecting construction progress. HART's Chief Executive Officer (CEO) and staff are meeting with Hawaiian Electric Company's (HECO's) executive management on a bi-weekly basis to attempt to mitigate impacts to HART's construction efforts. Although the two agencies are working together, the impacts are now affecting both design and construction efforts.
43	Contracts Awarded									
44	Total Number of Contracts Signed	10	12	(2)	●	60	62	(2)	●	Contracts signed: The On-Call Construction Contractor Contract III, Fare Systems Contract, Complex Construction Claims Negotiation and Litigation Services Multi-Award Contract (3 total contracts), On Call Appraisers Multi-Award Contract (1 of 3 contracts), Archival Camera Small Purchase, Field Office Telephone System Small Purchase, Outside Counsel for Construction Claims Small Purchase, and HART Project Network Small Purchase were signed this quarter. 2 of 3 On Call Appraisers Multi-Award Contracts were planned to be awarded this quarter, but have been delayed. For a full list of Contract Packaging Plan (CPP) contracts awarded, please see the HART Progress Report. Status for the Current Quarter and Inception to Date has changed from green to yellow.
45	Total Value of Contracts Signed	\$52.96	\$69.13	(\$16.17)	●	\$3,688.32	\$3,540.75	+\$147.57	●	\$M Awarded. The planned numbers for the On-Call Construction Contractor Contract III, Fare Systems Contract, Complex Construction Claims Negotiation and Litigation Services Multi-Award Contract, On Call Appraisers Multi-Award Contract, Archival Camera Small Purchase, Field Office Telephone System Small Purchase, Outside Counsel for Construction Claims Small Purchase, and HART Project Network Small Purchase are based on the independent cost estimates. The award and plan amounts include the operating and maintenance cost for the Core Systems DBOM and Elevators and Escalators Design Furnish Install Maintain (DFIM) Contracts.
46	Change Orders									
47	Change Orders (#)	50	N/A	N/A	●	343	N/A	N/A	●	# Change Orders executed this quarter 4 Final Design, 39 Construction and 7 Professional Services.
48	Change Orders (\$)	\$20.0	N/A	N/A	●	\$374.0	N/A	N/A	●	\$M Change Orders executed this quarter (\$1.5M Final Design, \$9.1M Construction and \$9M Professional Services). The most significant change was for MM-901 Program Management Support Consultant (PMSC) Contract \$10.8M Funding Amendment #5 funding for FY2016.

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		April, May, June 2016				January 2007 - June 2016				● On track or ahead of plan. ● Immediate attention needed; Requires recovery/resolution. ● Monitoring. No current target/activity to date; Action pending. ● Monitoring; Requires special attention. N/A Not Applicable. TBD To be determined. New Balanced Scorecard items are shaded in blue for ease of identification. Status color changes are shaded in yellow.
		Actual	Plan	Variance	Status	Actual	Plan	Variance	Status	
49	Claims									
50	Claims Filed	0	0	N/A	○	0	0	N/A	○	# Claims filed vs. anticipated.
51	Claims Resolved	0	0	N/A	○	0	0	N/A	○	# Claims resolved vs. filed.
52	Agreements*									*Inception to Date Plan numbers vary each quarter due to advancement of design.
53	Utility Agreements - Engineering Services	0	0	-0-	●	28	28	0	●	Inception to Date Plan = Total number of agreements planned for the project West O'ahu/Farrington Highway (WOFH) - 9 agreements - Executed. Kamehameha Highway Guideway (KHG) - 10 agreements - Executed. KHG/Airport/City Center - 1 agreement - Executed. Airport/City Center - 8 agreements - Executed.
54	Utility Agreements - Construction Agreement	0	8	(8)	●	16	24	(8)	●	Inception to Date Plan = Total number of agreements planned for the project WOFH - 6 agreements - Executed KHG - 6 agreements - Executed Airport - 3 agreements - Executed (4 agreements planned) City Center - 1 of the 7 planned are executed. (2) Temporary Overhead Utility agreements added; sent to utilities for signature. Airport/City Center - 0 of the 1 planned are executed. Sent to Utility for signature.
55	Total Utility Agreements	0	8	(8)	●	44	52	(8)	●	Inception to Date Plan = Total number of agreements planned for the project WOFH - 15 agreements - Executed KHG - 16 agreements - Executed (16 agreements planned) KHG/Airport/City Center Engineering Services Agreement (ESA) - 1 agreement - Executed (1 agreement planned) Airport/City Center ESA - 8 agreements - Executed Airport Construction - 3 agreements - Executed (4 agreements planned) City Center Construction - 1 agreement - Executed (7 agreements planned) Airport/City Center Construction - 0 agreement executed (1 agreement planned) The status is based on the potential for construction to be delayed.
56	Other Utility Agreements/Memorandums of Understanding (MOU)	0	2	(2)	●	8	10	(2)	●	Inception to Date Plan = Total number of currently identified MOU's/agreements planned for the project HECO Master Agreement - Executed HECO 95% Design MOU - Executed HECO Right of Entry (ROE) MOU - 1 of 1 Executed; 2nd for East is no longer needed. HECO Access MOU - Executed HECO Derrick Truck MOU - Executed HECO Maintenance and Storage Facility (MSF) Advanced Construction MOU - Executed HECO West Clearance MOU - Executed HECO Dillingham Materials MOU - Executed HECO Power Quality MOU - Pending HECO Vertical Clearance MOU - Pending The status is based on the potential for construction to be delayed; the remaining MOU is pending and is not expected to cause construction delays.
57	HDOT Master Agreements/Joint Use & Occupancy/Amendments/MOU	0	0	-0-	●	5	8	(3)	●	Inception to Date Plan = Total number of agreements planned for the project WOFH and a combined Master Agreement for KHG, Airport and City Center sections are executed (2). KHG and WOFH Joint Use and Occupancy Agreement (JUOA) - executed (2). Airport and City Center JUOA are being processed. The execution of the JUOAs are pending award of the Airport Guideway and Stations (AGS) and City Center Guideway and Stations (CCGS) construction contracts. WOFH JUOA and Master Agreement amendments pending. Highway Improvement MOU is executed. The status is based on the potential for construction to be delayed.

Project Progress (continued)

	Activity	Current Quarter (Q4 FY16)				Inception to Date				<p>Comments and Legend</p> <p>● On track or ahead of plan. ● Immediate attention needed; Requires recovery/resolution. ● Monitoring. ○ No current target/activity to date; Action pending. ● Monitoring; Requires special attention. N/A Not Applicable. TBD To be determined. ■ New Balanced Scorecard items are shaded in blue for ease of identification. ■ Status color changes are shaded in yellow.</p>
		April, May, June 2016				January 2007 - June 2016				
		Actual	Plan	Variance	Status	Actual	Plan	Variance	Status	
58	Third-Party Agreements	0	1	(1)	●	12	22	(10)	●	<p>Data is current as of June 9, 2016. Inception to Date Plan is the total number of agreements planned for the project. Inception to Date Actual and Plan numbers may vary each quarter due to advancement of design. The actual numbers are based on HART obtaining the right to access the property and construct, and enable the contractor to have unrestricted access to the property no later than the Notice to Proceed (NTP) date. HDOT Highways agreements are reported in the "HDOT Master Agreements/Joint Use & Occupancy/Amendments/MOU" metric located in the row above, and are not included in this section. High priority agreements which could impact ongoing construction are in bold and in red. A master agreement and its ancillary agreements are counted as one entity.</p> <p>AGREEMENTS NEEDED FOR SITE ACCESS – YET TO BE OBTAINED</p> <p>KHG:</p> <ul style="list-style-type: none"> -Aloha Stadium station park & ride <p>Airport:</p> <ul style="list-style-type: none"> -U.S. Post Office Honolulu Processing Center <p>City Center:</p> <ul style="list-style-type: none"> -UH-HCC (UH Honolulu Community College) -OCCC (Oahu Community Correctional Center, Dept. of Public Safety) -GSA (General Services Administration)/Federal Court House -HCDA (Hawaii Community Development Authority) -HDOT (Hawaii Dept. of Transportation) / Harbors -DAGS (Dept. of Accounting & General Services) -DAGS/DBEDT (Department of Business, Economic Development & Tourism)/HHFDC (Hawaii Housing Finance & Development Corporation) -DLNR (Dept. of Land & Natural Resources) for Kaka'ako <p>AGREEMENTS WITH SITE ACCESS OBTAINED</p> <p>WOFH, KHG, Airport:</p> <ul style="list-style-type: none"> -U.S. Navy Easement Agreements & Conveyance <p>WOFH:</p> <ul style="list-style-type: none"> -D.R. Horton -DLNR (Dept. of Land & Natural Resources) for Kapolei Park & Ride -DOE (Dept. of Education)/DLNR for Waipahu High School -DHHL (Dept. of Hawaiian Home Lands) for MSF -DPR (City Dept. of Parks & Recreation) for MSF drainage -UH-LCC (UH Leeward Community College) -UH-WO (UH - West O'ahu) <p>KHG:</p> <ul style="list-style-type: none"> -UH - Urban Gardens -Aloha Stadium guideway <p>AIRPORT:</p> <ul style="list-style-type: none"> -DFM (City Dept. of Facility Maintenance) for Kamehameha Hwy/Makalapa Manor -DLNR (Dept. of Land & Natural Resources) for Keehi Lagoon
59	Real Estate/Right-of-Way (ROW)									
60	Acquisitions*	*Data is current as of June 9, 2016. Inception to Date Plan numbers are the total number needed for the project. Inception to Date Actual and Plan numbers may vary each quarter due to advancement of design. The actual numbers are based on HART obtaining the right to access the property and construct, and enable the contractor to have unrestricted access to the property no later than the NTP date. Data is provided by the Real Estate Acquisition Database (READ).								
61	WOFH Full Acquisitions	0	0	-0-	●	14	14	-0-	●	The right to access the property and construct is obtained for all full acquisitions in the WOFH section.
62	WOFH Partial Acquisitions	0	0	-0-	●	2	2	-0-	●	The right to access the property and construct is obtained for all partial acquisitions in the WOFH section.
63	Summary WOFH Acquisitions (Full + Partial)	0	0	-0-	●	16	16	-0-	●	The right to access the property and construct is obtained for all parcels in the WOFH section.
64	KHG Full Acquisitions	0	0	-0-	●	3	3	-0-	●	The right to access the property and construct is obtained for all full acquisitions in the KHG section.
65	KHG Partial Acquisitions	0	1	(1)	●	3	4	(1)	●	The remaining parcel has been acquired by the City and its transfer to HART is in process. There is no impact on the construction schedule.
66	Summary KHG Acquisitions (Full + Partial)	0	1	(1)	●	6	7	(1)	●	There is no impact on the construction schedule.

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		April, May, June 2016				January 2007 - June 2016				
		Actual	Plan	Variance	Status	Actual	Plan	Variance	Status	
67	Airport Full Acquisitions	0	0	-0-	●	6	6	-0-	●	The right to access the property and construct is obtained for all full acquisitions in the Airport section. The Inception to Date status is yellow because of continuing relocation activity. There is no impact to the construction schedule.
68	Airport Partial Acquisitions	0	1	(1)	●	2	3	(1)	●	The remaining parcel is in escrow and HART is working to obtain and ensure construction site access. Status for the Current Quarter and Inception to Date remains yellow due to the project schedule.
69	Summary Airport Acquisitions (Full + Partial)	0	1	(1)	●	8	9	(1)	●	Status for the Current Quarter and Inception to Date is yellow because there is no risk to the construction schedule.
70	City Center Full Acquisitions	0	0	-0-	●	16	17	(1)	●	Status for Inception to Date has changed from orange to yellow because of the project schedule.
71	City Center Partial Acquisitions	7	19	(12)	●	20	64	(44)	●	Status for the Current Quarter and Inception to Date has changed from orange to yellow because of the project schedule.
72	Summary City Center Acquisitions (Full + Partial)	7	19	(12)	●	36	81	(45)	●	Status for the Current Quarter and Inception to Date has changed from orange to yellow because of the project schedule.
73	Expenditures for Acquisitions	N/A	N/A	N/A	●	\$87.3	\$93.8	\$6.5	●	\$M in expenditures.
74	Easements*	<i>*Data is current as of June 9, 2016. Inception to Date Plan numbers are the total number needed for the project. Inception to Date Actual and Plan numbers may vary each quarter due to advancement of design. The actual numbers are based on HART obtaining the right to access the property and construct, and enable the contractor to have unrestricted access to the property no later than the NTP date. Data is provided by the Real Estate Acquisition Database (READ)</i>								
75	WOFH Easements	0	0	-0-	●	2	2	-0-	●	The right to access and construct has been obtained for all non-government easements in the WOFH section.
76	KHG Easements	0	0	-0-	●	0	0	-0-	●	There are no non-government easements in the KHG section.
77	Airport Easements	0	5	(5)	●	1	7	(6)	●	While we have received eminent domain approval for some of the parcels, HART is striving to reach an agreement with each owner to obtain and ensure construction site access to meet the construction schedule. TMK 1-2-013-020 and TMK 1-2-013-021 still have significant issues to resolve.
78	City Center Easements	0	1	(1)	●	0	20	(20)	●	Status for the Current Quarter and Inception to Date has changed from orange to yellow because of the project schedule.
79	Summary Easements	0	6	(6)	●	3	29	(26)	●	
80	Safety									
81	HART OSHA Reportable Injuries	0	0	-0-	●	0	0	-0-	●	HART # Occupational Safety and Health Agency (OSHA) Reportable Injuries to date. Reportable incidents, requiring OSHA to be notified within 8 hours, include the death of an employee or hospitalization of three or more employees. For additional information on recordable incidents, please see the HART Progress Report.
82	Contractor OSHA Reportable Injuries	0	0	-0-	●	0	0	-0-	●	Contractor's # Occupational Safety and Health Agency (OSHA) Reportable Injuries to date. Reportable incidents, requiring OSHA to be notified within 8 hours, include the death of an employee or hospitalization of three or more employees. For additional information on recordable incidents, please see the HART Progress Report.
83	Quality Assurance (QA)									
84	Completion of QA Audits	10	10	-0-	●	101	86	+15	●	# QA Audits of HART, consultants, contractors and suppliers completed vs. planned. Buy America Audits and Environmental Audits are included.
85	Successful Closure of Design/Audit NCRs	0	0	-0-	●	37	37	-0-	●	# HART issued Audit/Design Non-Conformance Reports (NCRs) closed vs. issued. For more information on NCRs, please see the HART Progress Report.
86	Successful Closure of Construction NCRs	209	337	(128)	●	1,127	1,363	(236)	●	# Construction NCRs closed vs. issued. For more information on NCRs, please see the HART Progress Report.
87	Economic Multipliers [Negative = below plan]									
88	DBE Participation (%)	0.20%	0.13%	+0.07%	●	2.09%	13%	(10.91%)	●	% actual vs. target participation rate of Disadvantaged Business Enterprises (DBE) to date since Sept. 24, 2007. The planned DBE participation rate is an overall project goal.
89	DBE Participation (\$)	\$3.51	\$2.29	+\$1.22	●	\$36.84	\$229	(\$192.16)	●	\$M actual vs. target participation of DBE to date since Sept. 24, 2007. The planned DBE participation rate is an overall project goal. The rate has been adjusted to more accurately reflect performance to date.

Project Progress (continued)

	Activity	Current Quarter (Q4 FY16)				Inception to Date				Comments and Legend	
		April, May, June 2016				January 2007 - June 2016					
		Actual	Plan	Variance	Status	Actual	Plan	Variance	Status		
90	PERSONNEL										
91	Workforce Development	HART Staffing Level	6	0	+6	●	133	139	(6)	●	# Current HART Full-Time Equivalents (FTEs) vs. planned positions in the FY16 Operating Budget. As of June 30, 2016, there are 133 FTEs onboard. This includes 115 City employees and 18 Project Management Support Consultant (PMSC) employees. The "Actual" number reported in "Current Quarter" reflects all new hires as well as departures and internal fills. The "Inception to Date" numbers reflect the total number of employees onboard as of June 30, 2016. Please see the HART Progress Report, which lists detailed position fills.
92		Direct Project Jobs Created	----	----	----	○	1,639	----	----	○	
93	*TOD planning is being overseen by the city Department of Planning and Permitting and the HCDA										
94	Partnerships	Transit-Oriented Development (TOD) Planning*									
		City Department of Planning and Permitting Draft TOD Plans	0	0	N/A	●	10	N/A	N/A	●	City Department of Planning and Permitting (DPP) is responsible for TOD plans for 19 of the 21 stations. A total of 10 stations have Draft TOD neighborhood plans at this time. DPP started developing Draft TOD plans for the remaining 4 stations: Pearl Harbor Naval Base, Airport, Lagoon Drive and Aloha Stadium. DPP issued the Draft Final Ala Moana TOD plan and the Planning Commission public hearing is set for July 20, 2016. Recommendations by the Planning Commission will be forwarded to City Council for further review and action. The Kalihi and Downtown Draft TOD plans were sent to City Council and are under review. In the interim, the Legislature has adopted Bill 71 Land Use Ordinance (LUO) Amendment Relating to Interim Plan Development Permits for TOD, which will allow for negotiations on TOD projects as per the Draft TOD plans before zoning is in place.
95		City Department of Planning and Permitting Final TOD Plans	0	0	N/A	●	5	19	N/A	●	The Waipahu Neighborhood TOD plan (Waipahu and West Loch Stations) and Aiea Pearl City TOD plan (LCC, Pearl Highlands and Pearlridge Stations) have been adopted.
96		Hawai'i Community Development Authority Final TOD EIS	0	0	N/A	●	2	2	N/A	●	HCDA developed a Draft TOD Overlay Plan for the areas around Kaka'ako and Civic Center Stations. It is incorporated in the Kaka'ako Final Environmental Impact Statement (EIS). HART submitted comments to the Draft EIS for TOD in the Kaka'ako Community District on Feb. 20, 2015. The Governor accepted the HCDA Kaka'ako Community Development District (KCDD) TOD District Overlay Plan on Sept. 16, 2015. HCDA is currently drafting TOD Rules to follow the provisions of Hawaii Revised Statutes ("HRS"), Chapter 91 and HRS, Chapter 206E. Once the Draft TOD Rules are adopted by the Authority, the Rules will be transmitted to the Governor's office for approval.
97	Total Stations with Draft or Final TOD Plans		0	0	N/A	●	17	21	N/A	●	TOD plans are being created for 21 stations.
98	PUBLIC OUTREACH										
99	Customer Perspective	Build a Social Media Community	182	----	N/A	●	3,054	----	N/A	●	# of unique Facebook followers.
100		Proactive Community Outreach: Neighborhood Board Meetings	24	----	N/A	●	1,086	----	N/A	●	# Neighborhood Board Meetings in which the project outreach team has participated to date since 2006.
101		Proactive Community Outreach: Presentations/Events	34	----	N/A	●	1,983	----	N/A	●	# Events in which the project outreach team has participated to date since 2006.
102	SERVICE DELIVERY										
103	Fare Collection System				○					○	On April 14, 2016, HART entered into an agreement with INIT Innovations in Transportation, Inc. for the Fare Systems Design-Build-Operate-Maintain Contract. A Notice to Proceed was issued on April 18, 2016.
104	Bus-Rail Integration Plan				○					○	In April 2014, Bus-Rail Integration Plans were issued. The plans are subject to change and do not reflect operating costs.
105	HART Operating Organization Plan				○					○	TBD
106	HART Service Policy/Standards				○					○	TBD
107	LIVABILITY										
108	HART Sustainability Policy				●					●	HART staff presented a summary of HART's sustainability and energy strategy to the Board of Directors on Nov. 24, 2015.